990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047 2023 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information. For the 2023 calendar year, or tax year beginning 07/01/23, and ending 06/30/24D Employer identification number C Name of organization Check if applicable: Address change THE RESOURCE EXCHANGE, 84-0532684 Doing business as Name change Number and street (or P.O. box if mail is not delivered to street address) 6385 CORPORATE DRIVE SUITE 100 719-380-1100 Initial return Final return/ City or town, state or province, country, and ZIP or foreign postal code terminated COLORADO SPRINGS CO 80919 40,837,972 **G** Gross receipts \$ Amended return Name and address of principal officer: **H(a)** Is this a group return for subordinates? Application pending COLLEEN HEAD BATCHELOR 6385 CORPORATE DRIVE, SUITE 100 H(b) Are all subordinates included? If "No," attach a list. See instructions COLORADO SPRINGS CO 80919 **X** 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or 527 Tax-exempt status WWW.TRE.ORG Website: H(c) Group exemption number Year of formation: 1964 X Corporation Trust Form of organization: Association M State of legal domicile: Part I Summarv 1 Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O Governance 2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) Activities & 4 Number of independent voting members of the governing body (Part VI, line 1b) 9 498 5 Total number of individuals employed in calendar year 2023 (Part V, line 2a) 6 Total number of volunteers (estimate if necessary) 7a Total unrelated business revenue from Part VIII, column (C), line 12 **-456,036** 7a **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 Prior Year Current Year 8 Contributions and grants (Part VIII, line 1h) 9,006,366 1,551,625 9 Program service revenue (Part VIII, line 2g) 25,535,765 30,693,976 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 91,969 49,194 -631,230 **-456,036** 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 26,505,354 39,336,275 12 Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), line 4) 22,498,818 26,832,565 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 4,253,907 6,505,220 26,752,725 33,337,785 18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) -247,3715,998,490 19 Revenue less expenses. Subtract line 18 from line 12. Beginning of Current Year End of Year 5 15,274,272 22,125,396 20 Total assets (Part X, line 16) 21 Total liabilities (Part X, line 26) 8,090,805 9,024,670 22 Net assets or fund balances. Subtract line 21 from line 20 7,183,467 13,100,726 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sian Signature of officer Here HEATHER WHITWORTH **CFO** Type or print name and title Print/Type preparer's name Preparer's signature Check Paid JAN THOMAS JAN THOMAS 05/14/25 self-employed P01267359 Preparer 20-1943886 LOGAN THOMAS & JOHNSON LLC Firm's name Firm's EIN **Use Only** 413 WILCOX ST., SUITE 204 303-663-1400 CASTLE ROCK, CO 80104-2477 X Yes No May the IRS discuss this return with the preparer shown above? See instructions

| Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III | X |
|--|---|
| Briefly describe the organization's mission: SEE SCHEDULE O | |
| Public Inspection Co | DV |
| 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? | Yes X No |
| If "Yes," describe these new services on Schedule O.3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? | Yes X No |
| If "Yes," describe these changes on Schedule O. | <u> </u> |
| 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. | |
| 4a (Code:) (Expenses \$ 7,983,503 including grants of \$) (Revenue \$ SEE SCHEDULE O | 8,377,475 |
| SEE SCREDULE O | |
| · | |
| · | |
| * | |
| | |
| | |
| | |
| 4b (Code:) (Expenses \$ 240,807 including grants of \$) (Revenue \$ SUPPORTED LIVING SERVICES IS A PROGRAM FOR ADULTS WITH DEVELOP DISABILITIES THAT ENABLE A PERSON TO REMAIN IN CONTROL OF HIS OWN LIVING ARRANGEMENTS AND BE INCLUDED IN THEIR COMMUNITY. THE PARTICIPANT CHOOSES WHERE THEY LIVE, WORK, AND PLAY, WHO SUPPORTS AND WHAT TYPE OF SUPPORTS THEY NEED. THE NUMBER OF CONSUMERS PERVICES WAS 1,331. | OR HER E RTS THEM |
| | |
| • | |
| 4c (Code:) (Expenses \$ 21,274,878 including grants of \$) (Revenue \$ SERVICE COORDINATION, OR CASE MANAGEMENT AS IT IS COMMONLY CALL AN INDIVIDUALLY CENTERED, FAMILY AND COMMUNITY-FOCUSED SERVICE PROGRAMS AND RESOURCES ARE COORDINATED TO ENHANCE PEOPLE'S LIVE BUILD INDEPENDENCE. SERVICE COORDINATORS NAVIGATE AN ARRAY OF THAT ARE AVAILABLE FOR INDIVIDUALS, HOW TO BECOME ELIGIBLE, AND REQUEST AND ACCESS SERVICES. THE GOAL OF SERVICE COORDINATION ASSURE THAT NECESSARY SERVICES ARE PROVIDED EFFECTIVELY AND EFTHROUGH ESTABLISHING MEANINGFUL RELATIONSHIPS WITH EACH INDIVITABLE FAMILY, AND THE COMMUNITY IN WHICH THEY LIVE, WORK, AND THE NUMBER OF CONSUMERS PROVIDED SERVICES WAS 8,872. | IN WHICH ES AND SUPPORTS D HOW TO IS TO FICIENTLY DUAL, |
| 4d Other program services (Describe on Schedule O.) | |
| (Expenses \$ 1,090,889 including grants of \$) (Revenue \$ 1,144,5) 4e Total program service expenses 30,590,077 | 104) |

Part IV Checklist of Required Schedules

| | | | Yes | No |
|-------------|--|-----|-----|--------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," | | | |
| | complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | | X |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to | | | |
| | candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | _X_ |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) | | | |
| | election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | X | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, | | | |
| | assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | <u> </u> |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors | | | |
| | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If | | | |
| | "Yes," complete Schedule D, Part I | 6 | | _X_ |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | _ <u>X</u> _ |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," | | | |
| | complete Schedule D, Part III | 8 | | _ <u>X</u> _ |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a | | | |
| | custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or | | | 37 |
| | debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | _ <u>X</u> _ |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | v |
| 44 | or in quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | | _ <u>X</u> _ |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, | | | |
| _ | VII, VIII, IX, or X, as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," | 44. | х | |
| h | complete Schedule D, Part VI Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more | 11a | | |
| b | | 11b | | х |
| • | of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more | 110 | | |
| С | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | x |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets | 110 | | |
| ŭ | reported in Part V. line 162 If "Vos." complete Schodule D. Part IV | 11d | | х |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | х | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| • | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i> | 11f | х | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete</i> | | | |
| | Schedule D, Parts XI and XII | 12a | | x |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If | | | |
| | "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | х | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, | | | |
| | fundraising, business, investment, and program service activities outside the United States, or aggregate | | | |
| | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or | | | |
| | for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other | | | |
| | assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on | | | |
| | Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions | 17 | | X |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on | | | |
| | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | _X_ |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? | | | |
| | If "Yes," complete Schedule G, Part III | 19 | | _X_ |
| 20 a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | _X_ |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | X |

| | 1 990 (2023) THE RESOURCE EXCHANGE, INC. 84-0532664 | | F | age 4 |
|-----|--|-----|-----|-------|
| Pa | art IV Checklist of Required Schedules (continued) | | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | 103 | 110 |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | Х |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the | | | |
| | organization's current and former officers, directors, trustees, key employees, and highest compensated | | 1 | |
| | employees? If "Yes," complete Schedule J | 23 | X | |
| 24a | | | | |
| | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b | | | |
| | through 24d and complete Schedule K. If "No," go to line 25a | 24a | | X |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year | | | |
| | to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior | | | |
| | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? | | | |
| | If "Yes," complete Schedule L, Part I | 25b | | X |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key | | | |
| | employee, creator or founder, substantial contributor or employee thereof, a grant selection committee | | | |
| | member, or to a 35% controlled entity (including an employee thereof) or family member of any of these | | | |
| | persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties? (See the Schedule | | | |
| | L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions). | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | | | |
| | "Yes," complete Schedule L, Part IV | 28a | X | |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | X |
| С | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If | | | |
| | "Yes," complete Schedule L, Part IV | 28c | | X |
| 29 | Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M | 29 | | X |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified | | | |
| | conservation contributions? If "Yes," complete Schedule M | 30 | | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," | | | |
| | complete Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | X | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, | | | l |
| | or IV, and Part V, line 1 | 34 | | X |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | X |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a | | | |
| | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable | | | ١ |
| | related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | l |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and | | l | |
| | 19? Note: All Form 990 filers are required to complete Schedule O. | 38 | X | |
| Pa | art V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | F | | Yes | No |
| 1a | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 9 | - | | |
| b | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0 | - | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and | | | |

1c

reportable gaming (gambling) winnings to prize winners?

| | 990 (2023) THE RESOURCE EXCHANGE, INC. 04-0552004 | | | age J | | |
|--|--|-------------|--|--|--|--|
| | rt V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | Yes | No | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | | | |
| | Statements, filed for the calendar year ending with or within the year covered by this return 2a 498 | | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | . 2b | X | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | . 3a | X | | | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | 3b | X | | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, | 7 Y | | l | | |
| | a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | X | | |
| b | If "Yes," enter the name of the foreign country | | | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | | X | | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | X | | |
| С | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | <u>5c</u> | | | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | l | | |
| | organization solicit any contributions that were not tax deductible as charitable contributions? | <u>6a</u> | | X | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or | | | | | |
| | gifts were not tax deductible? | 6b | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | | | |
| | and services provided to the payor? | 7a | | X | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | l | | |
| | required to file Form 8282? | 7c | | X | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | X | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | Х | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | . 7g 7h | | | | |
| h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | | | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | | | |
| | sponsoring organization have excess business holdings at any time during the year? | 8 | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | . <u>9a</u> | | | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | _ | | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | |
| а | Gross income from members or shareholders 11a | - | | | | |
| b | Gross income from other sources. (Do not net amounts due or paid to other sources | | | | | |
| | against amounts due or received from them.) | | | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | _ | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | 120 | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | | | |
| L | Note: See the instructions for additional information the organization must report on Schedule O. | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | | | |
| _ | the organization is licensed to issue qualified health plans Enter the amount of reserves on hand 13b | - | | | | |
| C 140 | | 14a | | х | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? If "Yea" has it filed a Form 720 to report those payments? If "No " provide an explanation on School to O. | | | | | |
| b 15 | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | 140 | | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | 15 | | х | | |
| | excess parachute payment(s) during the year? | 13 | | A | | |
| 16 | If "Yes," see instructions and file Form 4720, Schedule N. | 16 | | х | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | A | | |
| 17 | If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, any disqualified or other person engage in any activities | | | | | |
| . , | | 17 | | | | |
| | that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069. | '/ | | | | |
| | ii ros, compiste i uiti uuus. | | | | | |

Form 990 (2023) THE RESOURCE EXCHANGE, INC. 84-0532684 Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent 9 1b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 any other officer, director, trustee, or key employee? X Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, trustees, or key employees to a management company or other person? 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? Х 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? X 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done 12c Did the organization have a written whistleblower policy? 13 13 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official X 15a X Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? Х 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed **NONE** 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. |X| Own website | Another's website | X| Upon request | Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records.

6835 CORPORATE DRIVE SUITE 100

CO 80919

HEATHER WHITWORTH COLORADO SPRINGS

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

| | Check this box if neither the | | | |
|--|-------------------------------|--|--|--|
| | | | | |
| | | | | |
| | | | | |

| | | - | | | | | _ | | | | | |
|---|---|--------------------------------|--|---------|--|------------------------------|--------|---|--|---|--|---|
| (A) Name and title | (B) Average hours per week | box | (do not check mor box, unless persor officer and a direc | | Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | s both a or/trustee | in e) | (D) Reportable compensation from the | (E) Reportable compensation from related | (F) Estimated amount of other compensation |
| | (list any hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/ 1099-MISC/ 1099-NEC) | organizations (W-2/ 1099-MISC/ 1099-NEC) | from the organization and related organizations | | |
| (1) COLLEEN HEAD BA | TCHELOR | | | | | | | | | | | |
| (1) 00=================================== | 40.00 | | | | | | | | | | | |
| CEO | 0.00 | | | x | | | | 183,907 | 0 | 14,864 | | |
| (2) HEATHER WHITWOR | | | | | | | | 103/307 | | 11,001 | | |
| (2) IIIIIIIIIII WIIIIIIII | 40.00 | | | | | | | | | | | |
| CFO | 0.00 | | | x | | | | 156,569 | 0 | 11,172 | | |
| (3) LOIS LANDGRAF | 0.00 | 1 | | | | | | 130,303 | 0 | 11,112 | | |
| (5) HOIS HANDGRAF | 1.00 | | | | | | | | | | | |
| CHAIR | 0.00 | x | | x | | | | 0 | 0 | 1,264 | | |
| (4) PATRICK DAVIS | 0.00 | <u> </u> | | | | | | U | <u> </u> | 1,201 | | |
| (4) PAIRICK DAVIS | 1.00 | | | | | | | | | | | |
| MICE CHAID | 0.00 | x | | x | | | | ^ | 0 | 1 264 | | |
| VICE CHAIR | 0.00 | _^ | | Λ | | | | 0 | U | 1,264 | | |
| (5) JESSIE MARTINEZ | 1.00 | | | | | | | | | | | |
| | | x | | x | | | | ^ | _ | 1 264 | | |
| TREASURER | 0.00 | _^ | | Λ | | | | 0 | 0 | 1,264 | | |
| (6) LAURIE HUISINGH | 1 00 | | | | | | | | | | | |
| | 1.00 | | | 3,5 | | | | • | _ | 1 264 | | |
| SECRETARY | 0.00 | X | | х | | | | 0 | 0 | 1,264 | | |
| (7) HEIDI BRANDON | 1 00 | | | | | | | | | | | |
| | 1.00 | ۱ | | | | | | • | | 1 064 | | |
| BOARD MEMBER | 0.00 | X | | | | | | 0 | 0 | 1,264 | | |
| (8) TRACI MARQUES | 1 22 | | | | | | | | | | | |
| | 1.00 | | | | | | | | | 1 064 | | |
| BOARD MEMBER | 0.00 | X | | | | | | 0 | 0 | 1,264 | | |
| (9) GEORGE MENTZ | | | | | | | | | | | | |
| | 1.00 | | | | | | | | _ | | | |
| BOARD MEMBER | 0.00 | X | | | | | | 0 | 0 | 1,264 | | |
| (10) DAVE PAUL | | | | | | | | | | | | |
| | 1.00 | | | | | | | | | | | |
| BOARD MEMBER | 0.00 | X | | | | | | 0 | 0 | 1,264 | | |
| (11) BERNARD BYERS | | | | | | | | | | | | |
| | 1.00 | | | | | | | | | | | |
| BOARD MEMBER | 0.00 | X | | | | | | 0 | 0 | 1,264 | | |
| | | | | | | | | | | Form QQ () (2022) | | |

| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) | | | | | | | | | | | | | |
|---|---|--------------------------------|-----------------------|------------------------|----------------------------|------------------------------|---------------------------------------|----------------------------------|--|------|-----------------------------|-----------------------|-------|
| (A) Name and title | (B) Average hours per week | bo | x, unle | Pos check ess pe | more rson is directo | than ones both ar | Rep comp | (D) portable pensation om the | (E) Reportable compensation from related | | of oth ompens | amount er ation | |
| Pub | (list any hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | 1099 | ation (W-2/ 9-MISC/ 9-NEC) | organizations (W-2/ 1099-MISC/ 1099-NEC) | | from t ganizationed orga | | IS |
| (12) SARAH BRITTAI | | | | | | | | | | | | | |
| (12) BOARD MEMBER | 1.00 | x | | | | | | 0 | o | | | 1 | 264 |
| (13) MEGAN BILLESI | | 22 | | | | | | | J | | | <u> </u> | 201 |
| (13) | 1.00 | | | | | | | | | | | | |
| BOARD MEMBER (14) EMERALD DOYLE | 0.00 | X | | | | | | 0 | 0 | | | 1, | 264 |
| (14) EMERALD DOTLIN | 1.00 | | | | | | | | | | | | |
| BOARD MEMBER | 0.00 | x | | | | | | 0 | 0 | | | 1, | 264 |
| (15) SHARON THOMPS | | | | | | | | | | | | | |
| (15) | 1.00 | x | | | | | | 0 | | | | 1 . | 261 |
| BOARD MEMBER (16) JENNIFER THO | RNTON | ^ | | | | | | <u> </u> | 0 | | | | 264 |
| (16) | 1.00 | | | | | | | | | | | | |
| BOARD MEMBER | 0.00 | х | | | | | | 0 | 0 | | | 1, | 264 |
| (17) | | | | | | | | | | | | | |
| (18) | | | | | | | | | | | | | |
| (19) | | | | | | | | | | | | | |
| 1b Subtotal | | | | | | | | 340,476 | | | | 43, | 732 |
| c Total from continuation sheed d Total (add lines 1b and 1c) | , | | | | | | | 340,476 | | | | 43, | 732 |
| 2 Total number of individuals (in | cluding but not I | imite | d to | thos | e list | ed abo | | | \$100,000 of | | | <u> </u> | 132 |
| reportable compensation from | - | | 5 | | | | | | | | | V | l Nia |
| 3 Did the organization list any fo | ormer officer dir | ecto | r. tru | stee | kev | emplo | ovee or highes | st compensate | d | | | Yes | No |
| employee on line 1a? If "Yes," | complete Schee | dule | J for | suc | h inc | dividua | Í | · | | | 3 | | Х |
| 4 For any individual listed on line organization and related organ | | | | | | | | | | | | | |
| individual | | | | | | | · · · · · · · · · · · · · · · · · · · | | | | 4 | X | |
| 5 Did any person listed on line of for services rendered to the o | | | | | | | • | - | | | 5 | | х |
| Section B. Independent Contractor | | 00, | 00111 | piote | - 001 | <u>roduro</u> | o tor odori por | 00// | | | | | |
| 1 Complete this table for your five | | | | | | | | | | | | | |
| compensation from the organiz | (A) business address | ompe | ensat | ion t | or tn | e cale | ndar year endi | | in the organization's tax year (B) ion of services | ear. | | (C) mpensat | |
| WIPFLI LLP | business address | | | | PO | вох | 3160 | Descript | tion of services | | Co | mpensat | ion |
| MILWAUKEE | WI | : 5 | 32 | | | | IT SERV | VICES | | | : | L,531 | ,138 |
| PEOPLE 2.0 GLOBAL | | | | | PO | вох | 31001-12 | | | | | | |
| PASADENA | CA | 9 | 11 | | 107 | _ | | TAFFING | 0.1 | | | 192 | 2,272 |
| KANTIME SOFTWARE PLANO | ידי | - 7 | 50 | | TOT | E | SOFTWAR | SUITE 8: | 21 | | | 125 | - 626 |
| | τ.ν. | . / | <u> </u> | <i>,</i> <u> </u> | | | SOF THAN | | | | | 135 | 636 |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 2 Total number of independent of | contractors (incl. | ıdina | hut | not ! | imita | nd to th | noce listed sha | we) who | | | | | |
| received more than \$100,000 | | | | | | | iose iistea ada | ove) WIIO | 3 | | | | |

INC. Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (C) (A) (D) Revenue excluded (B) Related or exempt Unrelated function revenue from tax under husiness revenue sections 512-514 Gifts, Grants ilar Amounts 11,258 1a Federated campaigns 1a **b** Membership dues 1b c Fundraising events 1c **d** Related organizations 1d e Government grants (contributions) 8,194,863 Contributions, and Other Sin **f** All other contributions, gifts, grants, 800,245 and similar amounts not included above 1f g Noncash contributions included in lines 1a-1f 1g 9,006,366 h Total. Add lines 1a-1f. Business Code MEDICAID PAYMENTS 19,462,901 19,462,901 Program Service Revenue 11,100,246 11,100,246 FEES FROM GOVERNMENTAL AGENCI 130,829 130,829 OTHER f All other program service revenue 30,693,976 g Total. Add lines 2a-2f. 3 Investment income (including dividends, interest, and other similar amounts) 91,969 91,969 4 Income from investment of tax-exempt bond proceeds Royalties (ii) Personal (i) Real 1,045,661 6a Gross rents 6a 1,501,697 **b** Less: rental expenses 6b c Rental inc. or (loss) 6c -456,036 d Net rental income or (loss) -456,036 -456,036 7a Gross amount from (i) Securities (ii) Other sales of assets 7a other than inventory **b** Less: cost or other Other Revenue basis and sales exps. 7с c Gain or (loss) d Net gain or (loss) **8a** Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 ... **b** Less: direct expenses c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses 9b c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances 10a **b** Less: cost of goods sold 10b c Net income or (loss) from sales of inventory Business Code Miscellaneous Revenue d All other revenue e Total. Add lines 11a-11d ...

39,336,275

30,693,976

-456,036

Total revenue. See instructions .

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all of

| Secti | Check if Schedule O contains a respo | | | пріете соіитп (А). | |
|----------|--|--------------------|------------------------------|---------------------------------|----------------------|
| Do r | not include amounts reported on lines 6b, 7b, | | | (C) | (D) |
| | Db, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | Management and general expenses | Fundraising expenses |
| | Grants and other assistance to domestic organizations | Inch | action | | h\/ |
| | and domestic governments. See Part IV, line 21 | | <u> </u> | | |
| 2 | Grants and other assistance to domestic | | | | |
| | individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and | | | | |
| | foreign individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | 740 460 | 254 405 | 205 201 | |
| | trustees, and key employees | 742,468 | 356,487 | 385,981 | |
| 6 | Compensation not included above to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| _ | persons described in section 4958(c)(3)(B) | 22 410 029 | 21 062 277 | 1 256 551 | |
| 7 | Other salaries and wages | 22,419,928 | 21,063,377 | 1,356,551 | |
| 8 | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 248,083 | 232,263 | 15,820 | |
| 9 | Other employee benefits | 1,495,700 | 1,263,413 | 232,287 | |
| 10 | Payroll taxes | 1,926,386 | 1,793,825 | 132,561 | |
| 11 | Payroll taxes Fees for services (nonemployees): | 1,320,300 | 277337023 | 132/301 | |
| | ` ' ' ' | | | | |
| b | | 20,622 | | 20,622 | |
| c | Accounting | | | | |
| d | | | | | |
| е | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| g | | | | | |
| | (A) amount, list line 11g expenses on Schedule O.) | 3,000,876 | 2,964,850 | 36,026 | |
| 12 | Advertising and promotion | | | | |
| 13 | Office expenses | 1,374,071 | 1,331,055 | 43,016 | |
| 14 | Information technology | | | | |
| 15 | Royalties | 1.61.604 | 120 040 | 00.426 | |
| 16 | Occupancy | 161,684 | 139,248 | 22,436 | |
| 17 | Travel | 246,727 | 241,761 | 4,966 | |
| 18 | Payments of travel or entertainment expenses | | | | |
| 10 | for any federal, state, or local public officials | 132,785 | 39,809 | 92,976 | |
| 19 20 | Conferences, conventions, and meetings Interest | 16,098 | 15,000 | 1,098 | |
| 21 | Payments to affiliates | 10,000 | 13,000 | ±,000 | |
| 22 | Depreciation, depletion, and amortization | 195,644 | 170,128 | 25,516 | |
| 23 | Insurance | 93,920 | 57,619 | 36,301 | |
| 24 | Other expenses. Itemize expenses not covered | - | | - | |
| | above. (List miscellaneous expenses on line 24e. If | | | | |
| | line 24e amount exceeds 10% of line 25, column | | | | |
| | (A) amount, list line 24e expenses on Schedule O.) | | | | |
| а | OTHER | 1,153,073 | 860,324 | 292,749 | |
| b | DUES AND SUBSCRIPTIONS | 109,720 | 60,918 | 48,802 | |
| С | ····· | | | | |
| d | | | | | |
| | All other expenses | 22 227 705 | 20 500 077 | 2 747 700 | |
| 25 26 | Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the | 33,337,785 | 30,590,077 | 2,747,708 | 0 |
| _0 | organization reported in column (B) joint costs | | | | |
| | from a combined educational campaign and | | | | |
| | fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720) | | | | |

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 783,201 337,241 Cash—non-interest-bearing 2 Savings and temporary cash investments 376,068 **5,7**70,317 Pledges and grants receivable, net 3 5,984,597 Accounts receivable, net 4,442,438 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 5 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 6 Notes and loans receivable, net 7 8 Inventories for sale or use 8 207,408 242,206 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 12,250,018 10a b Less: accumulated depreciation 10b 3,621,275 8,688,606 8,628,743 10c 573,533 611,331 11 Investments—publicly traded securities 11 Investments—other securities. See Part IV, line 11 12 13 Investments—program-related. See Part IV, line 11 13 14 Intangible assets Other assets. See Part IV, line 11 203,018 550,961 15 15 22,125,396 15,274,272 Total assets. Add lines 1 through 15 (must equal line 33) 2,185,913 3,139,244 Accounts payable and accrued expenses 17 17 Grants payable 18 18 602,347 399,525 Deferred revenue 19 19 Tax-exempt bond liabilities 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, Liabilities trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 4,934,940 Secured mortgages and notes payable to unrelated third parties 5,099,527 Unsecured notes and loans payable to unrelated third parties 24 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X 203,018 550,961 of Schedule D 8,090,805 9,024,670 26 **Total liabilities.** Add lines 17 through 25 Organizations that follow FASB ASC 958, check here Net Assets or Fund Balances and complete lines 27, 28, 32, and 33. 7,125,273 13,047,406 27 Net assets without donor restrictions 27 58,194 53,320 28 Net assets with donor restrictions Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. Capital stock or trust principal, or current funds 29 29 Paid-in or capital surplus, or land, building, or equipment fund 30 31 Retained earnings, endowment, accumulated income, or other funds 31 Total net assets or fund balances 7,183,467 13,100,726 32 15,274,272 22,125,396 Total liabilities and net assets/fund balances

Form **990** (2023)

| | 330 (2023) 1111 1125001102 211011111027 11101 | | | | ıα | gc 12 |
|----|---|----|----|--------------|------|-------------|
| Pa | rt XI Reconciliation of Net Assets | | | | | _ |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | _X_ |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 3: | 9,3 | 36,2 | <u> 275</u> |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 3. | 3,3 | 37, | 785 |
| 3 | | 3 | | 5,9 <u>9</u> | 98,4 | <u>490</u> |
| 4 | Revenue less expenses. Subtract line 2 from line 1 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | | 7,1 | 33,4 | 467 |
| 5 | Net unrealized gains (losses) on investments | 5 | | | 37, | 798 |
| 6 | Donated services and use of facilities | 6 | | | | |
| 7 | Investment expenses | 7 | | | | |
| 8 | Prior period adjustments | 8 | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | -1 | 19,0 | 029 |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | |
| | 32, column (B)) | 10 | 1. | 3,10 | 00, | 726 |
| Pa | rt XII Financial Statements and Reporting | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | |
| | | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain on | | | | | |
| | Schedule O. | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | | 2a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or | | | | | |
| | reviewed on a separate basis, consolidated basis, or both. | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | X | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a | | | | | |
| | separate basis, consolidated basis, or both. | | | | | |
| | Separate basis X Consolidated basis Both consolidated and separate basis | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of | | | | | |
| | the audit, review, or compilation of its financial statements and selection of an independent accountant? | | | 2c | X | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on | | | | | |
| | Schedule O. | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the | | | | | |
| | Uniform Guidance, 2 C.F.R. Part 200, Subpart F? | | | 3a | X | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the | | | | | |
| | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits | | | 3b | X | |

Form **990** (2023)

SCHEDULE A

(Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification numbe Name of the organization THE RESOURCE EXCHANGE, 84-0532684 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public 7 X described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college 9 or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (ii) EIN (iii) Type of organization (iv) Is the organization (v) Amount of monetary (vi) Amount of (i) Name of supported listed in your governing organization (described on lines 1-10 support (see other support (see document? above (see instructions)) instructions) instructions) Yes No (A) (B) (C) (D) (E)

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Schedule A (Form 990) 2023

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | Tails to quality | under the tests | s listed below, | picase complet | o r art iii.) | |
|-------|---|------------------------|----------------------|----------------------|---------------------|-----------------|------------|
| | ndar year (or fiscal year beginning in) | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) 2023 | (f) Total |
| 1 | Gifts, grants, contributions, and | ins | 30e | CTIO | (a) ZOZZ | (6) 2020 | (i) rotal |
| | membership fees received. (Do not include any "unusual grants.") | 1,854,523 | 1,735,189 | 1,243,021 | 1,551,625 | 9,006,366 | 15,390,724 |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 1,854,523 | 1,735,189 | 1,243,021 | 1,551,625 | 9,006,366 | 15,390,724 |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | 15,390,724 |
| Sec | tion B. Total Support | | | | • | | |
| Caler | ndar year (or fiscal year beginning in) | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) 2023 | (f) Total |
| 7 | Amounts from line 4 | 1,854,523 | 1,735,189 | 1,243,021 | 1,551,625 | 9,006,366 | 15,390,724 |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | 27,495 | 4,271 | 41,905 | 50,836 | 91,570 | 216,077 |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | 5,482 | | | | | 5,482 |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 15,612,283 |
| 12 | Gross receipts from related activities, etc. | (see instructions) | | | | 12 | 77,136,987 |
| 13 | First 5 years. If the Form 990 is for the o | rganization's first, s | econd, third, fourtl | n, or fifth tax year | as a section 501(c | :)(3) | _ |
| | organization, check this box and stop her | | | | | | |
| Sec | tion C. Computation of Public Se | <u> </u> | | | | | T |
| 14 | Public support percentage for 2023 (line 6 | | | n (f)) | | | 98.58 % |
| 15 | Public support percentage from 2022 Scho | , , | | | | 15 | 97.19 % |
| 16a | 33 1/3% support test — 2023. If the orga | | | | 33 1/3% or more, | , check this | |
| | box and stop here. The organization qual | | | | | | X |
| b | 33 1/3% support test — 2022. If the orga | | | | 15 is 33 1/3% or i | more, check | |
| 47- | this box and stop here. The organization | | | | | | L |
| 17a | 10%-facts-and-circumstances test — 20 10% or more, and if the organization mee | _ | | | | | |
| | Part VI how the organization meets the fa | | • | | | | |
| | organization | | _ | | | | |
| b | 10%-facts-and-circumstances test — 20 | | | | | | |
| | 15 is 10% or more, and if the organization | | | | | | |
| | in Part VI how the organization meets the | | | | • | • | |
| | organization | | | • | | • | Г |
| 18 | Private foundation. If the organization did instructions | d not check a box of | on line 13, 16a, 16 | b, 17a, or 17b, che | eck this box and se | ee | |
| | | | | | | | |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.)

If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | tion A. Public Support | 1 2 2 | | , p | | , | _ |
|------------|--|--------------------|----------------------|-------------------|--------------------|-----------------|-----------|
| Calen | dar year (or fiscal year beginning in) | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) 2023 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | Ins | spe | CTIO | nl | JOD | V |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| с 8 | Add lines 7a and 7b Public support. (Subtract line 7c from | | | | | | |
| 0 | line 6.) | | | | | | |
| Sec | tion B. Total Support | | | | | | |
| Calen | dar year (or fiscal year beginning in) | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) 2023 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| b | Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, | | | | | | |
| 4.4 | and 12.) | ranjantiante finat | accord think for the | or fifth towers | 20 0 00 min = 5041 | <u> </u> | <u> </u> |
| 14 | First 5 years. If the Form 990 is for the or | | | | | | |
| Sec | organization, check this box and stop here tion C. Computation of Public Su | Innort Percen | tage | | <u></u> | | |
| 15 | Public support percentage for 2023 (line 8) | | | n (f)) | | 15 | % |
| 16 | Public support percentage from 2022 Sche | | | | | | % |
| | tion D. Computation of Investme | | | | | | 70 |
| <u> 17</u> | Investment income percentage for 2023 (li | | | 3. column (f)) | | 17 | % |
| | Investment income percentage from 2022 S | | I line 17 | | | 10 | % |
| 19a | 33 1/3% support tests — 2023. If the org | | | e 14, and line 15 | | | , |
| | 17 is not more than 33 1/3%, check this bo | | | | | | П |
| b | 33 1/3% support tests — 2022. If the org | | = | | | | |
| | line 18 is not more than 33 1/3%, check th | | | | | | |
| 20 | Private foundation. If the organization did | | = | | | - | |

Part IV **Supporting Organizations**

(Complete only if you checked a box on line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and b satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign b supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B)
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control? С
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- Was the organization controlled directly or indirectly at any time during the tax year by one or more 9a disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- Was the organization subject to the excess business holdings rules of section 4943 because of section 10a 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | - | Voc | N- |
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| Par | Supporting Organizations (continued) | | | |
|--------|---|--------|-----|-----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| | | 11a | _ | |
| b | A family member of a person described on line 11a above? | 11b | | |
| С | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, | | | |
| | | 11c | / | |
| Sect | ion B. Type I Supporting Organizations | | | |
| | Г | | Yes | No |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or | | | |
| | more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, | | | |
| | directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) | | | |
| | effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported | | | |
| | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the | | | |
| • | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Secti | ion C. Type II Supporting Organizations | | | |
| 5001 | ion or type in eappering organizations | T | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | 100 | 110 |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Secti | ion D. All Type III Supporting Organizations | | ' | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI | | | |
| | how the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have | | | |
| | a significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| Coot | supported organizations played in this regard. | 3 | | |
| | ion E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). | | | |
| a b | The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| C | The organization is the parent of each of its supported organizations. <i>Complete line's below.</i> The organization supported a governmental entity. <i>Describe in Part VI how you supported a governmental entity (see instruction)</i> | tions) | | |
| 2 | Activities Test. Answer lines 2a and 2b below. | | Yes | No |
| a | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | 100 | 110 |
| - | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described on line 2a, above, constitute activities that, but for the organization's | | | |
| | involvement, one or more of the organization's supported organization(s) would have been engaged in? If | | | |
| | "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would | | | |
| | have engaged in these activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer lines 3a and 3b below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| _ | trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI. | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | . | | |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

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|---|-----------|---------------------------|---------------------------------------|
| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Org | janiza | tions | |
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on No | ov. 20, 1 | 970 (explain in Part VI). | See |
| instructions. All other Type III non-functionally integrated supporting organizations must | st comp | lete Sections A through E | |
| Section A – Adjusted Net Income | | (A) Prior Year | (B) Current Year |
| | | () | (optional) |
| 1 Net short-term capital gain | 1 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3. | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or collection | | | |
| of gross income or for management, conservation, or maintenance of | | | |
| property held for production of income (see instructions) | 6 | | |
| 7 Other expenses (see instructions) | 7 | | |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Section B – Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see | | | |
| instructions for short tax year or assets held for part of year): | | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1c | | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | |
| e Discount claimed for blockage or other factors | | | |
| (explain in detail in Part VI): | | | |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 Subtract line 2 from line 1d. | 3 | | |
| 4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | |
| see instructions). | 4 | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by 0.035. | 6 | | |
| 7 Recoveries of prior-year distributions | 7 | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Section C – Distributable Amount | | | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 Enter 0.85 of line 1. | 2 | | |
| 3 Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 Enter greater of line 2 or line 3. | 4 | | |
| 5 Income tax imposed in prior year | 5 | | |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| emergency temporary reduction (see instructions). | 6 | | |
| 7 Check here if the current year is the organization's first as a non-functionally integrated | Type II | I supporting organization | · · · · · · · · · · · · · · · · · · · |

Schedule A (Form 990) 2023

(see instructions).

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Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** 1 Amounts paid to supported organizations to accomplish exempt purposes 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purposes of supported organizations 3 Amounts paid to acquire exempt-use assets 4 Qualified set-aside amounts (prior IRS approval required—provide details in Part VI) 5 5 Other distributions (describe in Part VI). See instructions. 7 Total annual distributions. Add lines 1 through 6. Distributions to attentive supported organizations to which the organization is responsive 8 8 (provide details in Part VI). See instructions. Distributable amount for 2022 from Section C, line 6 9 10 Line 8 amount divided by line 9 amount 10 (i) (ii) (iii) Section E - Distribution Allocations (see instructions) **Excess Distributions** Underdistributions Distributable Pre-2023 Amount for 2023 Distributable amount for 2023 from Section C, line 6 2 Underdistributions, if any, for years prior to 2023 (reasonable cause required-explain in Part VI). See instructions. 3 Excess distributions carryover, if any, to 2023 **a** From 2018 **b** From 2019 **c** From 2020 **d** From 2021 e From 2022 f Total of lines 3a through 3e **g** Applied to underdistributions of prior years h Applied to 2023 distributable amount i Carryover from 2018 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2023 from Section D, line 7: a Applied to underdistributions of prior years **b** Applied to 2023 distributable amount c Remainder. Subtract lines 4a and 4b from line 4. Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2024. Add lines 3j and 4c. Breakdown of line 7: a Excess from 2019. **b** Excess from 2020 c Excess from 2021 d Excess from 2022

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e Excess from 2023

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|---|---------------|----------------------|---------------------|--------------------|--------------------|-------------------------|---------------------------------------|
| Part VI | | | | | |); Part II, line 17a or | |
| | | | | | | | |
| | | | | | | 1b, and 11c; Part IV, | |
| | B. lines 1 an | nd 2: Part IV. Secti | on C. line 1: Part | IV. Section D. | lines 2 and 3: Par | t IV, Section E, lines | 1c. 2a. 2b. |
| | | | | | | | |
| | | | | | | 6, and 8; and Part V, | Section E, |
| | lines 2, 5, a | nd 6. Also comple | te this part for ar | ny additional info | ormation. (See ins | structions.) | |
| | Pilk | Olic | Inst | | ion | Con | V |
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DAA Schedule A (Form 990) 2023

SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

2023

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

| • 5 | Section 501(c)(4), (5), or (6) organizations: Complete Part III. | | | | |
|-----|--|--------------------------------|-----------------|--|--|
| | e of organization | • | | Employer ident | ification number |
| | THE RESOURCE EXCHANG | GE, INC. | | 84-05326 | |
| Pai | rt I-A Complete if the organization is exem | - | or is a section | | |
| 1 | Provide a description of the organization's direct and indire | • | | | |
| | definition of "political campaign activities." | | | | |
| 2 | Political campaign activity expenditures. See instructions | | | \$ | |
| 3 | Volunteer hours for political campaign activities. See instru | ictions | | | |
| Pa | rt I-B Complete if the organization is exem | pt under section 501(c |)(3). | | |
| 1 | Enter the amount of any excise tax incurred by the organiz | ation under section 4955 | | \$ | |
| 2 | Enter the amount of any excise tax incurred by organization | n managers under section 495 | 5 | \$ | |
| 3 | If the organization incurred a section 4955 tax, did it file Fo | rm 4720 for this year? | | | Yes No |
| 4a | | | | | |
| b | If "Yes," describe in Part IV. | | | | |
| Pa | rt I-C Complete if the organization is exem | • | | ion 501(c)(3). | |
| 1 | Enter the amount directly expended by the filing organization | on for section 527 exempt fund | tion | | |
| | activities | | | \$ | |
| 2 | Enter the amount of the filing organization's funds contribute | • | | | |
| | 527 exempt function activities | | | \$ | |
| 3 | Total exempt function expenditures. Add lines 1 and 2. Ent | | • | _ | |
| | line 17b | | | \$ | |
| 4 | Did the filing organization file Form 1120-POL for this year | | | | Yes No |
| 5 | Enter the names, addresses, and employer identification no | ` ' | | _ | |
| | organization made payments. For each organization listed, | • | 0 0 | | |
| | the amount of political contributions received that were pro | • • • | | • | |
| | as a separate segregated fund or a political action committee | | | | () () () () () |
| | (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's | (e) Amount of political contributions received and |
| | | | | funds. If none, enter -0 | promptly and directly |
| | | | | | delivered to a separate |
| | | | | | political organization. If none, enter -0 |
| (1) | | | | | · |
| (') | | | | | |
| (2) | | | | | |
| (-) | | | | | |
| (3) | | | | | |
| (-, | | | | | |
| (4) | | | | | |
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| (5) | | | | | |
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| (6) | | | | | |
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For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2023

| | obbying Expenditu | res During 4-Year | Averaging Period | | |
|--|-------------------|-------------------|------------------|----------|-----------|
| Calendar year (or fiscal year beginning in) | (a) 2020 | (b) 2021 | (c) 2022 | (d) 2023 | (e) Total |
| 2a Lobbying nontaxable amount | | | | | |
| b Lobbying ceiling amount (150% of line 2a, column (e)) | | | | | |
| c Total lobbying expenditures | | | | | |
| d Grassroots nontaxable amount | | | | | |
| e Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | |
| f Grassroots lobbying expenditures | | | | | |

Schedule C (Form 990) 2023

| Sche | dule C (Form 990) 2023 THE RESOURCE EXCHANGE, INC. 84- | 053 | 2684 | F | | | Page 3 |
|-------|---|-----------|---------|-------|-------|--|--------|
| Pa | rt II-B Complete if the organization is exempt under section 501(c)(3) and has NOT (election under section 501(h)). | | | 5768 | | | |
| For | each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed | (8 | a) | | (b | <u>) </u> | |
| | cription of the lobbying activity. | Yes | No | | Amo | unt | |
| | During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers? | | x | P | У | | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | <u> </u> | X | | | | |
| С | Media advertisements? | <u> </u> | X | | | | |
| d | Mailings to members, legislators, or the public? | <u> </u> | X | | | | |
| | Publications, or published or broadcast statements? | | X | | | | |
| f | Grants to other organizations for lobbying purposes? | | X | | | | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | | X | | | | |
| | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | <u> </u> | X | | | | |
| | Other activities? | X | | | | | 000 |
| | Total. Add lines 1c through 1i | | | | | <u> 29,</u> | 000 |
| 2a | Did the activities in line 1 cause the organization to not be described in section 501(c)(3)? | \vdash | X | | | | |
| | If "Yes," enter the amount of any tax incurred under section 4912 | | | | | | |
| С | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | | | |
| d | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | <u> </u> | | | | | |
| Pa | rt III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6). | :)(5), | or se | ction | | | |
| | | | | | | Yes | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | | | 1 | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | | 2 | | |
| 3 | Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? | , <u></u> | | | 3 | | |
| Pa | rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" O answered "Yes." | | | | ine : | 3, is | |
| 1 | Dues, assessments and similar amounts from members | | 1 | | | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). | | | | | | |
| а | Current year | | 2a | | | | |
| b | Carryover from last year | | 2b | | | | |
| С | Total | | 2c | | | | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues | | 3 | | | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the | | | | | | |
| | excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying | | | | | | |
| | and political expenditures next year? | | 4 | | | | |
| 5_ | Taxable amount of lobbying and political expenditures. See instructions | | 5 | | | | |
| Pa | rt IV Supplemental Information | | | | | | |
| Prov | ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part | II-A, Iir | nes 1 a | nd | | | |
| 2 (se | ee instructions); and Part II-B, line 1. Also, complete this part for any additional information. | | | | | | |
| S | CHEDULE C, PART II-B, LINE 1 | | | | | | |
| L | OBBYIST IS PAID TO MONITOR PROGRESS OF LEGISLATION AT TH | | | | | | |
| C | OLORADO AND THEIR ANNUAL BUDGET PROCESS FOR POTENTIAL IM | IPAC | T T(| סני | JR. | | |
| | RGANIZATION. | | | | | | |
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Schedule C (Form 990) 2023 DAA

| Schedule C (For | m 990) 2023 | THE | RESOURCE | EXCHANGE, | INC. | 84-0532684 | Page 4 |
|-----------------|--------------|--------|------------------|-----------|------|------------|---------------------|
| Part IV | Supplemental | Inform | nation (continue | ed) | | | |
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SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization Employer identification number THE RESOURCE EXCHANGE, INC. 84-0532684 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds Total number at end of year _____ Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements 2a **b** Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included on line 2a 2c d Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items. (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items. a Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

| | art III Organizations Maintainin | | | al Trassuras A | or Other Sim | ilar A | esats | (contin | | age = |
|----------|---|--------------------------|---|----------------------|---------------------|-----------|----------|----------|-------------------|--------------|
| | | | · · · · · · · · · · · · · · · · · · · | | | | | (COTTUTT | u c u) | |
| 3 | Using the organization's acquisition, access collection items (check all that apply). | sion, and other records | s, check any or ir | ie ioliowing that if | iake significant us | se or its | i | | | |
| | | . \Box | | | | | | | | |
| a | $oldsymbol{arphi}$ | | | | | | | | | |
| b | Scholarly research | | Other | | | | | | | |
| С | Preservation for future generations | Inc | | | | | | | | |
| 4 | Preservation for future generations Provide a description of the organization's XIII | collections and explain | how they further | r the organization's | s exempt purpose | in Par | | / V | | |
| | XIII. | | | | | | | | | |
| 5 | During the year, did the organization solici | t or receive donations | of art, historical to | reasures, or other | similar | | | | | |
| | assets to be sold to raise funds rather than | n to be maintained as | part of the organi | zation's collection? | ? | | | Ye | s 「 | No |
| Pa | rt IV Escrow and Custodial A | | | | | | | | | |
| | Complete if the organization | | on Form 990 | . Part IV. line 9 | a. or reported | an am | ount o | n Forn | 1 | |
| | 990, Part X, line 21. | | | , | s, copcca | | | | • | |
| 12 | Is the organization an agent, trustee, custo | odian or other intermed | liany for contributi | one or other accet | ts not | | | | | |
| ıu | | | | | | | | ☐ Ye | <u>.</u> Г | No |
| | | | | | | | | Ш те | :5 <u> </u> |] NO |
| D | If "Yes," explain the arrangement in Part X | III and complete the to | ollowing table. | | | | | A | | |
| | | | | | | | | Amoun | | |
| С | Beginning balance | | | | | 1c | | | | |
| d | Additions during the year | | | | | 1d | | | | |
| | Distributions during the year | | | | | 1e | | | | |
| f | Ending balance | | | | | 1f | | | | |
| 2a | Did the organization include an amount on | Form 990. Part X. line | e 21. for escrow of | or custodial accour | nt liability? | | | Υe | s | No |
| | If "Yes," explain the arrangement in Part X | | | | | | | | | 1 |
| | ert V Endowment Funds | | | | | | | | | |
| | Complete if the organization | on answered "Ves" | on Form 990 | Part IV line 1 | 10 | | | | | |
| | Complete ii the organization | (a) Current year | (b) Prior year | | | ree years | a book | (a) Fau | | h a alı |
| | | (a) Current year | (b) Filor year | (c) Two yea | ars back (d) II | nee year | 3 Dack | (e) Fou | years | Dack |
| | Beginning of year balance | | | | | | | | | |
| | Contributions | | | | | | | | | |
| С | Net investment earnings, gains, and | | | | | | | | | |
| | losses | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | |
| | Other expenditures for facilities and | | | | | | | | | |
| | programs | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | |
| | End of year balance | | | | | | | | | |
| 2 | Provide the estimated percentage of the cu | | o (lino 1a, column | (a)) hold as: | l | | | | | |
| | Board designated or quasi-endowment | | e (iiile 19, coluilii | i (a)) ileiu as. | | | | | | |
| | | | | | | | | | | |
| | Permanent endowment % |) | | | | | | | | |
| С | Term endowment % | | | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c s | · · | | | | | | | | |
| 3a | Are there endowment funds not in the pos | session of the organiza | ation that are held | d and administered | d for the | | | ı | | |
| | organization by: | | | | | | | | Yes | No |
| | (i) Unrelated organizations? | | | | | | | 3a(i) | | |
| | (ii) Related organizations? | | | | | | | 3a(ii) | | |
| b | If "Yes" on line 3a(ii), are the related organ | izations listed as requi | ired on Schedule | R? | | | | 3b | | |
| | Describe in Part XIII the intended uses of | | | | | | | | | • |
| | art VI Land, Buildings, and Eq | | | | | | | | | |
| | Complete if the organization | | on Form 990 | Part IV line 1 | I1a See Form | 990 | Part X | line 1 | Ω | |
| | Description of property | (a) Cost or other | | ost or other basis | (c) Accumulat | | | (d) Book | | |
| | bosonption or property | (investment) | (b) | (other) | depreciation | | | (a) DOOK | ·uiuo | |
| | Lond | | | ` ′ | aoprodation | | | د. | 7 = - | 500 |
| 1a | Land | | - | 675,690 | 0.00 | C 17 1 | | | | <u>690</u> |
| b | Buildings | | | 9,930,972 | 2,867 | | | 7,06 | | |
| С | Leasehold improvements | | | ,029,207 | | ,278 | | | | 929 |
| d | Equipment | | | 614,149 | 542 | ,324 | <u> </u> | | /1, | <u>825</u> |
| | Other | | | | | | | | | |
| Total | Add lines 1a through 1e (Column (d) mus | t equal Form 990 Par | t X line 10c colu | ımn (R)) | | | | 8 63 | י אַכ | 743 |

| Schedule D (F | orm 990) 2023 | THE | RESOURCE | EXCHANGE, | INC. | 84-0532684 | Page 3 |
|-------------------|----------------------------------|--------------|------------------------|----------------------------|------------------------|-------------------------|--|
| Part VII | Investments | o – Oth | er Securities | | | | |
| | Complete if t | the org | anization answ | ered "Yes" on Fo | orm 990, Part IV, line | e 11b. See Form 990, Pa | art X, line 12. |
| | | | curity or category | | (b) Book value | (c) Method of | |
| | | uding name | of security) | | | Cost or end-of-year | market value |
| (1) Financial | - 1141112 | | | | o oti o | | |
| | eld equity interests | s | | | 2(211() | | |
| (3) Other | | | | | | | - |
| | | | | | | | |
| (B) (C) | | | | | | | |
| (D) | | | | | | | |
| (E) | | | | | | | |
| (F) | | | | | | | |
| (G) | | | | | | | |
| (H) | | | | ····· | | | |
| | | |), Part X, line 12, c | | | | |
| Part VIII | Investments | - Pro | gram Related | | | | |
| | Complete if t | the orga | anization answ | ered "Yes" on Fo | orm 990, Part IV, line | e 11c. See Form 990, Pa | art X, line 13. |
| | (a) De | escription o | f investment | | (b) Book value | (c) Method of | valuation: |
| | | | | | | Cost or end-of-year | market value |
| (1) | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | _ | | |
| (6) | | | | | | | |
| <u>(7)</u> (8) | | | | | | | |
| (9) | | | | | | | |
| | n (b) must equal F | Form 990 |), Part X, line 13, o | col. (B)) | | | |
| Part IX | Other Asset | | ,, | | | | |
| | Complete if t | the orga | anization answ | ered "Yes" on Fo | orm 990, Part IV, line | e 11d. See Form 990, Pa | art X, line 15. |
| | | | | (a) Description | | | (b) Book value |
| (1) | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | |
| (8) (9) | | | | | | | |
| | n (h) must equal F | Form 990 |), Part X, line 15, d | col (B)) | | | |
| Part X | Other Liabil | | , 1 4117, 1110 10, 0 | <i>50</i> (<i>D</i>)/ | | | |
| | | | anization answ | ered "Yes" on F | orm 990, Part IV, lin | e 11e or 11f. See Form | 990, Part X, |
| | line 25. | J | | | , | | , |
| 1. | | | (a) |) Description of liability | | | (b) Book value |
| _ (/ | income taxes | | | | | | |
| (2) LEASE | LIABILITY | 7 | | | | | 550,961 |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | |
| (8) | | | | | | | |
| (9) | n (h) must equal F | Form QQ/ |), Part X, line 25, c | rol (B)) | | | 550,961 |
| · Juli (Journ | ii _(N) iiiusi eyual l | טוווו ששנ | ,, and A, III 10 20, C | ~·· (<i>□//</i> | | | 223,231 |

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

4c

Schedule D (Form 990) 2023 THE RESOURCE EXCHANGE, INC. Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains (losses) on investments **b** Donated services and use of facilities c Recoveries of prior year grants d Other (Describe in Part XIII.) ■ e Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4b **b** Other (Describe in Part XIII.) c Add lines 4a and 4b Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements 1 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities 2a **b** Prior year adjustments 2b c Other losses 2c d Other (Describe in Part XIII.) 2e e Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a **b** Other (Describe in Part XIII.)

Part XIII Supplemental Information

5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) ...

c Add lines 4a and 4b

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X - FIN 48 FOOTNOTE

THE CENTER IS OPERATED AS A NONPROFIT ORGANIZATION EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. THE CENTER RECOGNIZES TAX LIABILITIES WHEN, DESPITE THE CENTER'S BELIEF THAT ITS TAX RETURN POSITIONS ARE SUPPORTABLE, THE CENTER BELIEVES THAT CERTAIN POSITIONS MAY NOT BE FULLY SUSTAINED UPON REVIEW BY TAX AUTHORITIES. BENEFITS FROM TAX POSITIONS ARE MEASURED AT THE LARGEST AMOUNT OF BENEFIT THAT IS GREATER THAN FIFTY PERCENT LIKELY OF BEING REALIZED UPON SETTLEMENT. THE CENTER HAS RECORDED NO ESTIMATED TAX PAYMENT AS OF JUNE 30, 2024. THE CENTER IS SUBJECT TO ROUTINE AUDITS BY TAXING JURISDICTIONS; HOWEVER, THERE ARE CURRENTLY NO AUDITS IN PROGRESS FOR ANY TAX PERIODS. THE CENTER BELIEVES IT IS NO LONGER SUBJECT TO INCOME TAX

SCHEDULE J (Form 990)

-01111 990)

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Inspec

| | THE RESOURCE EXCHANGE, INC. | ction | 84-0532684 | 1 | | |
|----|--|-----------------------------------|------------|----|-----|----|
| Pa | art I Questions Regarding Compensation | | | V | | |
| | | | | | Yes | No |
| 1a | a Check the appropriate box(es) if the organization provided any of the following to | o or for a person listed on Form | | | | |
| | 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant inform | | | | | |
| | | wance or residence for personal | | | | |
| | $oldsymbol{arphi}$ | r business use of personal resid | ence | | | |
| | | cial club dues or initiation fees | | | | |
| | Discretionary spending account Personal ser | vices (such as maid, chauffeur, | chef) | | | |
| | | P P | | | | |
| b | b If any of the boxes on line 1a are checked, did the organization follow a written | | | | | |
| | or reimbursement or provision of all of the expenses described above? If "No," of | · | | | | |
| | explain | | | 1b | | |
| 2 | Did the expenientian require substantiation prior to reimburging or allowing expe | naga ingurrad by all | | | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expedirectors, trustees, and officers, including the CEO/Executive Director, regarding | • | | | | |
| | | | | 2 | | |
| | 1a? | | | _ | | |
| 3 | Indicate which, if any, of the following the organization used to establish the cor | mpensation of the | | | | |
| • | organization's CEO/Executive Director. Check all that apply. Do not check any b | • | | | | |
| | related organization to establish compensation of the CEO/Executive Director, b | • | | | | |
| | | loyment contract | | | | |
| | | on survey or study | | | | |
| | | the board or compensation com | mittee | | | |
| | 7 pprovar by | and beard of compensation com | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, | with respect to the filing | | | | |
| | organization or a related organization: | 3 | | | | |
| а | - Description of the second of | | | 4a | | х |
| | Participate in or receive payment from a supplemental nonqualified retirement p | | | 4b | | Х |
| | Participate in or receive payment from an equity-based compensation arrangem | | | 4c | | Х |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amount | | | | | |
| | | | | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete | ete lines 5–9. | | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization | n pay or accrue any | | | | |
| | compensation contingent on the revenues of: | | | | | |
| | a The organization? | | | 5a | | X |
| b | h Any related organization? | | | 5b | | X |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | | | |
| | | | | | | |
| 6 | | n pay or accrue any | | | | |
| | compensation contingent on the net earnings of: | | | | | |
| а | a The organization? | | | 6a | | X |
| b | h Any related organization? | | | 6b | | Х |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | | | |
| _ | For personal listed on Form 000 Port VIII. Continue A. line 4 a. did the control of | o provido opu perfice d | | | | |
| 7 | 1 , , , , , | | | _ | | x |
| 9 | payments not described on lines 5 and 6? If "Yes," describe in Part III | | | 7 | | |
| 8 | | | | | | |
| | to the initial contract exception described in Regulations section 53.4958-4(a)(3) | • | | , | | x |
| | in Part III | | | 8 | | Λ |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption pro | ocedure described in | | | | |
| , | Regulations section 53.4958-6(c)? | occaute accompanie | | 9 | | |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title | (B) Breakdown of W-2 (i) Base compensation | and/or 1099-MISC and/or 1 (ii) Bonus & incentive compensation | 099-NEC compensation (iii) Other reportable compensation | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)–(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|------------------------|--|---|--|--|-------------------------|------------------------------------|--|
| COLLEEN HEAD BATCHELOR | 183,907 | 0 | (| 4,748 | 10,116 | 198,771 | 0 |
| 1 CEO | ii) O | 0 | C | 0 | _ | 0 | 0 |
| HEATHER WHITWORTH | 156,569 | 0 | 0 | 3,974 | 7,198 | 167,741 | 0 |
| ₂ CFO | ii) 0 | 0 | C | 0 | 0 | 0 | 0 |
| | i) | | | | | | |
| 3 | ii) | | | | | | |
| | i) | | | | | | |
| 4 | ii) | | | | | | |
| | i) | | | | | | |
| 5 | ii) | | | | | | |
| | i) | | | | | | |
| 6 | ii) | | | | | | |
| | i) . | | | | | | |
| 7 | ii) | | | | | | |
| | i) | | | | | | |
| 8 | ii) | | | | | | |
| | i) | | | | | | |
| 9 | ii) | | | | | | |
| | i) | | | | | | |
| 10 | ii) | | | | | | |
| | i) | | | | | | [|
| 11 (| ii) | | | | | | |
| | i) | | | | | | [|
| 12 | ii) | | | | | | |
| | i) | | | | | | |
| 13 | ii) | | | | | | |
| | i) | | | | | | |
| 14 | ii) | | | | | | |
| | i) <mark>.</mark> | | | | | | |
| 15 | ii) | | | | | | |
| | i) <mark></mark> | | | | | | |
| 16 | ii) | | | | | | |

Schedule J (Form 990) 2023

| Part III Supplemental Information |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part |
| for any additional information. |
| Public Inspection Copy |
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SCHEDULE L

(Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c; or Form 990-EZ, Part V, line 38a or 40b. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number THE RESOURCE EXCHANGE, INC. 84-0532684

| Part I | Excess Benefit Transaction | | | | | | | | | | | _ | | |
|-------------------|---|------------------------------------|--|----------|--------------|------------------|------------------------|------------------------|--------------------------|-----------|------------|---------------------------------|----------------|----|
| | Complete if the organization answere | | | | | | or Form | 990-EZ, Part V, | line 40 | 0b. | 71 | | | |
| 1 | (a) Name of disqualified person | (b) Relatio | (b) Relationship between disqualified person and | | | on and | (c) Description of tra | | | unsaction | | | (d) Corrected? | |
| | | | organization | | | | | | | _ | w | Yes | | No |
| (1) | | | | | | | | | | | | | + | |
| (2) | | | | | | | | | | | | | + | |
| (3) | | | | | | | | | | | | | + | |
| <u>(4)</u> (5) | | | | | | | | | | | | | + | |
| (6) | | | | | | | | | | | | | + | |
| | e amount of tax incurred by the organize | zation manager | s or disqualified | d nei | sons | s during : | the vear | | | | | | | |
| | ection 4958 | | | | | | | | \$ | ; | | | | |
| 3 Enter the | e amount of tax, if any, on line 2, above | e, reimbursed b | by the organiza | tion | | | | | \$ | S | | | | |
| | | | | | | | | | | | | | | |
| Part II | Loans to and/or From Interes | ested Perso | ns | | | | | | | | | | | |
| | Complete if the organization answere | ed "Yes" on For | m 990-EZ, Par | t V, I | ine (| 38a, or F | orm 990 |), Part IV, line 26 | s; or if t | the | | | | |
| | organization reported an amount on I | | | | | | | | | | | | | |
| | (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan | | _oan from | principal amount | | (f) Balance due | (g) In default? (h) by I | | | Approved (i) Written agreement? | | |
| | | Will Organization | louri | | org.? | | | | | | committee? | | 1 | |
| | | | | То | From | | | | Yes | No | Yes | No | Yes | No |
| (4) | | | | | | | | | | | | | | |
| (1) | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | |
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| (3) | | | | | | | | | | | | | | |
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| (5) | | | | | | | | | | | | | | |
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| (6) | | | | | | | | | | | | | | |
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| (7) | | | | ļ | | | | | | | | <u> </u> | | |
| (2) | | | | | | | | | | | | | | |
| (8) | | | | | | | | | _ | | | | | |
| (0) | | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | | | |
| Total | | | | · · | | | . \$ | 1 | | | | | | |
| Part III | Grants or Assistance Benef | iting Intere | sted Persor | າຣ | | | | | | | | | | |
| | Complete if the organization answere | | | | 27. | | | | | | | | | |
| | (a) Name of interested person | (b) Relation | ship between interes | sted | | (c) Amount | of | (d) Type of assistance | e | (e) | Purpose | e of ass | sistance | , |
| | | | person and the organization | | | assistance | | | | | | | | |
| (1) | | | | | | | | | \perp | | | | | |
| (2) | | | | | | | | | | | | | | |
| (3) | | | | | | | | | + | | | | | |
| (4) | | | | | | | | | - | | | | | |
| (5) | | | | | | | | | + | | | | | |
| (6) | | | | | | | | | + | | | | | |
| <u>(7)</u> (8) | | | | | | | | | + | | | | | |
| (9) | | | | | | | _ | | + | | | | | |
| (10) | | | | | | | | | _ | | | | | |

Schedule L (Form 990) 2023

THE RESOURCE EXCHANGE, INC. 84-0532684

Page 2

| Part IV Business Transactions Involving I | | | | |
|---|-------------------------------|-------------------|--------------------------------|---------------------|
| Complete if the organization answered "Yes" of | on Form 990, Part IV, line 28 | 8a, 28b, or 28c. | | Level |
| (a) Name of interested person | (b) Relationship between | (c) Amount of | (d) Description of transaction | (e) Sharing of org. |
| | interested person and the | transaction | | of org. revenues? |
| — D - - | organization | 4. | | Yes No |
| (1) HEIDI BRANDON | BOARD MEMBER | TIAN | ELIGIBLE CONSUMER | X |
| (2) DAVE PAUL | BOARD MEMBER | LIUII | CHILD ELIG CONSUMER | X |
| (3) LAURIE HUISINGH | BOARD MEMBER | | CHILD ELIG CONSUMER | |
| (4) LOIS LANDGRAF | BOARD MEMBER | | CHILD ELIG CONSUMER | x |
| (5) EMERALD DOYLE | BOARD MEMBER | | ELIGIBLE CONSUMER | х |
| (6) STRUB HEER FUND - PIKES PEAK FDN | BOARD TREASURER | 10,000 | GRANT | x |
| _(7) | | | | |
| (7) (8) (9) | | | | |
| (9) | | | | |
| (10) | | | | |
| Part V Supplemental Information | | | | |
| Provide additional information for responses to | questions on Schedule L. | See instructions. | | |
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SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No 1545-0047 2023

Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE

RESOURCE

EXCHANGE.

Employer identification number INC.

84-0532684

FORM 990 - ORGANIZATION'S MISSION OR MOST SIGNIFICANT ACTIVITIES ADVOCATING FOR INDEPENDENCE AND INCLUSION, THE RESOURCE EXCHANGE PARTNERS WITH CHILDREN AND ADULTS WHO HAVE A VARIETY OF DISABILITIES, DELAYS, MENTAL HEALTH OR LONG-TERM CARE NEEDS. WE DO THIS USING A PERSON-CENTERED APPROACH IN COORDINATING CARE, PROMOTING CHOICES, AND COLLABORATING WITH COMMUNITY PARTNERS.

FORM 990 - ORGANIZATION'S MISSION

ADVOCATING FOR INDEPENDENCE AND INCLUSION, THE RESOURCE EXCHANGE PARTNERS WITH CHILDREN AND ADULTS WHO HAVE A VARIETY OF DISABILITIES, DELAYS, MENTAL HEALTH OR LONG-TERM CARE NEEDS. WE DO THIS USING A PERSON-CENTERED APPROACH IN COORDINATING CARE, PROMOTING CHOICES, AND COLLABORATING WITH COMMUNITY PARTNERS.

FORM 990, PART III, LINE 4A - FIRST ACCOMPLISHMENT EARLY INTERVENTION (EI) PROVIDES DEVELOPMENTAL SUPPORTS AND SERVICES TO CHILDREN BIRTH TO 3 YEARS OF AGE WHO HAVE A SIGNIFICANT DEVELOPMENTAL DELAY AND THEIR FAMILIES. TRE PROVIDES SERVICES SUCH AS SPEECH, THERAPY, DEVELOPMENTAL INTERVENTION, VISION PHYSICAL AND OCCUPATIONAL AND AUDIOLOGICAL SERVICES AND PSYCHOLOGICAL/SOCIAL EMOTIONAL SERVICES. SERVICES ARE PROVIDED AT NO COST TO FAMILIES. MORE THAN 30% OF CHILDREN RECEIVING SERVICES THROUGH THIS PROGRAM WILL GRADUATE AND NOT REQUIRE ADDITIONAL SPECIAL SUPPORTS FOR THE REST OF THEIR LIVES. EARLY CHILDHOOD SERVICES EXPANSION PROVIDES A VARIETY OF EARLY CHILDHOOD

MENTAL HEALTH (ECMH) SUPPORTS AND SERVICES TO BUILD STRONG SOCIAL

Schedule O (Form 990) 2023 Page 2

Name of the organization

THE RESOURCE EXCHANGE, INC.

Employer identification number

84-0532684

EMOTIONAL DEVELOPMENT IN YOUNG CHILDREN 0-8 YEARS OF AGE AND ENHANCE THE
CAPACITY OF PARENTS AND OTHER CAREGIVERS TO EFFECTIVELY SUPPORT
THEIR CHILDREN'S DEVELOPMENT. ECMH FOCUSES ON TIERED SUPPORTS TO
ADDRESS PROMOTION OF SOCIAL EMOTIONAL DEVELOPMENT, PREVENTION OF RISK
FACTORS FOR BEHAVIOR AND SOCIAL EMOTIONAL CHALLENGES, AND INTERVENTION
FOR CHILDREN ALREADY EXPERIENCING CHALLENGES AND THEIR FAMILIES. ECMH
SERVED MORE THAN 2,879 CHILDREN AND CAREGIVERS IN FY24.

FORM 990, PART III, LINE 4D - ALL OTHER ACCOMPLISHMENTS CHILDREN'S EXTENSIVE SUPPORT INTENDED TO PROVIDE NEEDED SERVICES AND SUPPORTS TO ELIGIBLE CHILDREN UNDER THE AGE OF EIGHTEEN YEARS IN ORDER FOR THE CHILDREN TO REMAIN IN OR RETURN TO THE FAMILY HOME. SERVICES ARE TARGETED TO CHILDREN HAVING EXTENSIVE SUPPORT NEEDS, WHICH REQUIRE CONSTANT LINE-OF-SIGHT SUPERVISION DUE TO SIGNIFICANTLY CHALLENGING BEHAVIORS AND/OR COEXISTING MEDICAL CONDITIONS. AVAILABLE SERVICES INCLUDE PERSONAL ASSISTANCE, HOUSEHOLD MODIFICATION, SPECIALIZED MEDICAL EQUIPMENT AND SUPPLIES, PROFESSIONAL SERVICES AND COMMUNITY CONNECTION SERVICES. THE NUMBER OF CONSUMERS PROVIDED SERVICES WAS 1,092. EXPENSES: \$85,939 **REVENUE:** \$103,432 FAMILY SUPPORT AND SERVICES PROGRAM (FSSP) PROVIDES SERVICE COORDINATION AND SUPPORTS INDIVIDUALS BIRTH THROUGH ADULTHOOD WHO HAVE AN INTELLECTUAL DEVELOPMENTAL DISABILITY OR DELAY AND LIVE WITH A FAMILY MEMBER. TRE ASSISTS WITH LOCATING AND ACCESSING RESOURCES, PROVIDING FUNDING TO OBTAIN NECESSARY SERVICES AND ITEMS TO SUPPORT MAINTAINING THE INDIVIDUAL IN THE FAMILY HOME, AND DIRECT SERVICES TO HELP THE INDIVIDUAL STAY CONNECTED IN THE COMMUNITY, SUCH AS SUPPORT AT INDIVIDUALIZED EDUCATIONAL PLAN OR GUARDIANSHIP MEETINGS. THE NUMBER OF

Schedule O (Form 990) 2023 Page 2

Name of the organization

THE RESOURCE EXCHANGE, INC.

Employer identification number

84-0532684

CONSUMERS PROVIDED SERVICES WAS 641.

EXPENSES: \$595,118 REVENUE: \$643,851

COMPREHENSIVE SERVICES ARE DESIGNED FOR ADULTS WITH DEVELOPMENTAL

DISABILITIES WHO NEED MORE INTENSIVE SUPERVISION AND ASSISTANCE IN

THEIR DAILY LIVES. PEOPLE IN THIS PROGRAM LIVE ON THEIR OWN, IN A HOST

HOME WITH A FAMILY OR INDIVIDUAL WHO CARES FOR THE PERSON IN THEIR

HOME, OR A GROUP HOME RUN BY A SERVICE AGENCY. COMPREHENSIVE SERVICES

ARE DESIGNED TO HELP EACH PERSON ACHIEVE THE GOALS THEY SET FOR

THEMSELVES. THE NUMBER OF CONSUMERS PROVIDED SERVICES WAS 1,666.

EXPENSES: \$409,832 REVENUE: \$396,821

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990
THE 990 WILL BE PRESENTED TO THE FINANCE COMMITTEE AND MADE AVAILABLE TO
THE BOARD BEFORE FILING.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY
OFFICERS, DIRECTORS AND KEY EMPLOYEES ARE REQUIRED TO SIGN ANNUALLY WHETHER
OR NOT ANY CONFLICTS OF INTEREST EXIST.

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL

COMPARABLE DATA WAS PROVIDED BY 3RD PARTY SOURCES AND 990S OF SIMILAR

ORGANIZATIONS WERE REVIEWED AND APPROVAL GIVEN BY THE FINANCE COMMITTEE.

FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFFICERS

COMPARABLE DATA WAS PROVIDED BY 3RD PARTY SOURCES AND 990S OF SIMILAR

ORGANIZATIONS WERE REVIEWED AND APPROVAL GIVEN BY THE FINANCE COMMITTEE.

Schedule O (Form 990) 2023 Page 2

| THE RESOURCE EXCHANGE, INC. | 84-0532684 |
|---|---------------|
| | |
| FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOS WRITTEN REQUEST IS REQUIRED FOR GOVERNING DOCUMENTS AND INTEREST POLICY. FINANCIAL STATEMENTS ARE AVAILABLE ON O | CONFLICT OF |
| FORM 990, PART XI, LINE 9 - OTHER CHANGES IN NET ASSETS | EXPLANATION |
| RENTAL EXPENSE | \$ 1,501,697 |
| RENTAL EXPENSE | \$ -1,501,697 |
| DEPRECIATION DIFFERENCE IN GAAP AND TAX | \$ -119,029 |
| TOTAL | \$ -119,029 |
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SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

THE RESOURCE EXCHANGE, INC.

Name of the organization

Open to Public Inspection

OMB No. 1545-0047

Employer identification number 84-0532684

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicil or foreign co | e (state ountry) | | (d) income | (e) End-of-year assets | (f) Direct cor entit | ntrolling |
|--|-----------------------------|---|---------------------|---------------------|---------------------------------------|---------------------------|----------------------------|---------------------------------|
| (1) 6385 CORPORATE DRIVE, LLC 6385 CORPORATE DRIVE, SUITE 301 82-2075590 COLORADO SPRINGS CO 80919 (2) | REAL ESTA | AT CO | | 1, | 045,668 | 8,700,380 | THE RI | ESOUR |
| (3) | | | | | | | | |
| (4) | | | | | | | | |
| (5) | | | | | | | | |
| Part II Identification of Related Tax-Exempt Organizations. Conne or more related tax-exempt organizations during the total connections and the second connection of the se | complete if the oax year. | rganization answ | ered "Ye | es" on Fo | rm 990, Pa | rt IV, line 34, becau | ise it had | |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | | (d) Code section | (e) Public charity s (if section 501) | (f) | Section controlle | (g) 512(b)(13) ed entity? |
| (1) | | | | | | | | |
| (2) | | | | | | | | |
| (3) | | | | | | | | |
| (4) | | | | | | | | |
| (5) | | | | | | | | |

Schedule R (Form 990) 2023

THE RESOURCE EXCHANGE, INC.

84-0532684

| Part III Identification of Related Organization because it had one or more related or | ons Taxable rganizations tr | as a eated | Partnership. d as a partner | Complete if the ship during the | e organizatio tax year. | on answ | ered "Yes" | on For | m 990, Pa | art IV, line | 34, | | |
|---|---------------------------------------|--|---|---|---|---------------------|--|-------------------------------|-------------------------------|--|--------------------------------|--|-------------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512-514) | Share of total | ָ יפוי | (g) Share of end-of- year assets | (h Disp portio alloo | oro- nate amou c.? of Sc (Fc | (i) de V—UBI nt in box 20 chedule K-1 rm 1065) | General managin partner? | or Perce owne | k) entage ership |
| (1) | _ | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | |
| Part IV Identification of Related Organization in a 34, because it had one or more re | ons Taxable elated organiz | as a | Corporation s treated as a | or Trust. Com corporation or | plete if the o | organiza the tax | tion answe | red "Ye | es" on For | m 990, Pa | art IV, | | |
| (a) Name, address, and EIN of related organization | (b) Primary activity | у | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | | (f) e of total | Sh | (g) nare of year assets | (h) Percenta owners | | (i) Sect 512(b) contro entit |)(13) olled |
| (4) | | | | | | | | | | | | Yes | No |
| (1) | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | |

| Part V | Transactions With | Related Org | ganizations. Complet | e if the organization | answered "Yes" on I | Form 990, Part IV, line 34, 35b, or 3 | 36. |
|--------|-------------------|-------------|----------------------|-----------------------|---------------------|---------------------------------------|-----|
|--------|-------------------|-------------|----------------------|-----------------------|---------------------|---------------------------------------|-----|

| ган | Transactions with Related Organizations. Complete if the organization and | sweied les oille | illi 990, Fait IV, illie | : 34, 335, 01 36. | | | |
|-------------|---|---------------------------|--------------------------|---------------------------|-------------|-----|----|
| Note: | Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | | Yes | No |
| 1 Du | ring the tax year, did the organization engage in any of the following transactions with one or more rela | ated organizations listed | in Parts II-IV? | | | | |
| a Re | ceipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | IL J V | | 1a | | |
| b Gi | t, grant, or capital contribution to related organization(s) | | | | 1b | | |
| c Gi | t, grant, or capital contribution from related organization(s) | | | | 1c | | |
| d Lo | ans or loan guarantees to or for related organization(s) | | | | 1d | | |
| e Lo | ans or loan guarantees by related organization(s) | | | | 1e | | |
| | | | | | | | |
| T DN | vidends from related organization(s) | | | | 1f | | |
| g Sa | le of assets to related organization(s) | | | | 1g | | |
| n Pu | rchase of assets from related organization(s) | | | | 1h | | |
| ı Ex | change of assets with related organization(s) | | | | 1i | | |
| j Le | ase of facilities, equipment, or other assets to related organization(s) | | | | 1j | | |
| k Le | ase of facilities, equipment, or other assets from related organization(s) | | | | 1k | | |
| I Pe | rformance of services or membership or fundraising solicitations for related organization(s) | | | | 11 | | |
| m Pe | rformance of services or membership or fundraising solicitations by related organization(s) | | | | 1m | | |
| n Sh | aring of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | 1n | | |
| o Sh | aring of paid employees with related organization(s) | | | | 10 | | |
| | | | | | | | |
| p Re | imbursement paid to related organization(s) for expenses | | | | 1р | | |
| q Re | simbursement paid by related organization(s) for expenses | | | | 1q | | |
| • | | | | | _ | | |
| r Ot | her transfer of cash or property to related organization(s) | | | | 1r | | |
| s Ot | her transfer of cash or property from related organization(s) | | | | 1s | | |
| | he answer to any of the above is "Yes," see the instructions for information on who must complete this | | | | | | |
| | (a) | (b) | (c) | (d) | | | |
| | Name of related organization | Transaction type (a–s) | Amount involved | Method of determining amo | ount involv | ed | |
| | | | | | | | |
| (1) | | | | | | | |
| | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
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| (4) | | | | | | | |
| (5) | | | | | | | |
| (0) | | | | | | | |
| (6) | | l | | 1 | | | |

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| | (a) Name, address, and EIN of entity | П | (b) Primary activity | Legal domicile (state or foreign | income (related, unrelated, excluded from tax under | Are all sec 501(organiz | partners tion c)(3) ations? | Share of total income | (g) Share of end-of-year assets | Dispropi alloca | h) ortionate ations? | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene mana parti | ral or aging | (k) Percentage ownership |
|---|--------------------------------------|---|-------------------------|---|---|-----------------------------------|--------------------------------------|-----------------------|--|--------------------|----------------------------|---|-----------------------|-----------------|--------------------------------|
| | | | | country) | sections 512-514) | Yes | No | | | Yes | No | | Yes | No | |
| (1) | | | | | | | | | | | | | | | |
| • | | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | | |
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| (3) | | | | | | | | | | | | | | | |
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| (4) | | | | | | | | | | | | | | | |
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| (5) | | | | | | | | | | | | | | | |
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| (6) | | | | | | | | | | | | | | | |
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| (7) | | | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | | | |
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| (8) | | | | | | | | | | | | | | | |
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| (9) | | | | | | | | | | | | | | | |
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| (10) | | | | | | | | | | | | | | | |
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| (11) | | | | | | | | | | | | | | | İ |
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| Schedule R (F | orm 990) 2023 | THE | RESOURCE | EXCHANGE, | INC. | 84-0532684 | Page 5 |
|---|---------------|------------|------------------|-----------------|------------|-------------------------------|------------|
| Part VII | Supplemer | ital Info | ormation. | | | Schedule R. See instructions. | |
| T dit VII | Provide add | ditional i | nformation for r | responses to qu | estions on | Schedule R. See instructions. | |
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Form **990-T**

Exempt Organization Business Income Tax Return (and proxy tax under section 6033(e))

For calendar year 2023 or other tax year beginning 07/01/23 , and ending 06/30/24

OMB No. 1545-0047

| | artment of the Treasury | Go to www.irs.gov/Form990T for Do not enter SSN numbers on this form as it m | | | 3) | for 501(c)(3) |
|-----------|---|---|-----------------------------------|------------------|------------|--------------------|
| | _ | | _ | | | Organizations Only |
| Α | Check box if address changed. | Name of organization (Check box if nar | ne changed and see instructions.) | D Emplo | yer ident | ification number |
| В | Exempt under section Pri | int THE RESOURCE EXCHAN | GE, INC. | 84- | 0532 | 2684 |
| | X 501(C)(3) oi | | | E Group | exempti | on number |
| Ì | | pe 6385 CORPORATE DRIV | E SUITE 100 | (see in | structions | s) |
| | | City or town, state or province, country, and ZIP or | oreign postal code | | | |
| | 408A 530(a) | COLORADO SPRINGS | CO 80919 | F [| Check | box if |
| | 529(a) 529A C | Book value of all assets at end of year | 22,1 | 25,396 | an am | ended return. |
| G | Check organization type | X 501(c) corporation 501(c) trus | t 401(a) trust | Other trust | State | college/university |
| | | 6417(d)(1)(A) Applicable entity | | | | |
| | Check if filing only to claim | | d shown on Form 2439 | Elective payment | | |
| | | ation filing a consolidated return with a 501(c | | | | |
| | | d Schedules A (Form 990-T) | | | | |
| | | corporation a subsidiary in an affiliated group | o or a parent-subsidiary co | ntrolled group? | | Yes X No |
| | If "Yes," enter the name and | identifying number of the parent corporation | | | | |
| _ | The bests one in some of | HEATHER WHITWORTH | | Talambana | . | 719-380-1100 |
| _ | The books are in care of art I Total Unrelated | ted Business Taxable Income | | Telephone num | ber | 119-300-1100 |
| _ <u></u> | | s taxable income computed from all unrelated | trados or husinossos (so | o instructions) | 1 | 0 |
| 2 | | | | | 2 | |
| 3 | | | | | 3 | |
| 4 | Charitable contributions (se | ee instructions for limitation rules) | | | 4 | |
| 5 | Total unrelated husiness ta | axable income before net operating losses. S | ubtract line 4 from line 3 | | 5 | |
| 6 | | g loss. See instructions | | | 6 | 0 |
| 7 | | s taxable income before specific deduction ar | | | Ť | |
| - | Subtract line 6 from line 5 | • | | | 7 | 0 |
| 8 | | Illy \$1,000, but see instructions for exceptions | | | 8 | 1,000 |
| 9 | | uction. See instructions | | | 9 | • |
| 10 | Total deductions. Add line | 0 1 0 | | | 10 | 1,000 |
| <u>11</u> | Unrelated business taxab | ble income. Subtract line 10 from line 7. If lin | e 10 is greater than line 7 | , enter zero | 11 | 0 |
| Р | art II Tax Comput | ation | | | | |
| 1 | Organizations taxable as | corporations. Multiply Part I, line 11 by 21% | 6 (0.21) | | 1 | 0 |
| 2 | Trusts taxable at trust rat | tes. See instructions for tax computation. Inc | | | | |
| | · — | | orm 1041) | | 2 | 0 |
| 3 | Proxy tax. See instructions | s | | | 3 | |
| 4 | Other tax amounts. See in | | | | 4 | |
| 5 | Alternative minimum tax | | | | 5 | |
| 6 | Tax on noncompliant fac | cility income. See instructions | | | 6 | |
| <u></u> | | 6 to line 1 or 2, whichever applies | | | 7 | 0 |
| | art III Tax and Pay | | 440) | | | |
| 1a | | tions attach Form 1118; trusts attach Form 1 | 46 | | - | |
| b | ` | ttach Form 3800 (see instructions) | 1b | | | |
| ۲ C | | um tax (attach Form 8801 or 8827) | | | - | |
| d e | | | | | 1e | |
| 2 | Subtract line 1e from Part I | a through 1d II, line 7 | | | 2 | |
| 2 3a | | 255 | | | | |
| b | | | | | | |
| C | | | | | | |
| d | | 97 66 | | | | |
| e | Other amounts due (see in | nstructions) | 3e | | | |
| f | Total amounts due. Add lin | nes 3a through 3e | | | 3f | |
| 4 | Total tax. Add lines 2 and | 3f (see instructions). Check if include | es tax previously deferred | under | | |
| | section 1294. Enter tax a | | | | 4 | 0 |
| 5 | | v paid from Form 965-A Part II column (k) | | | 5 | |

| Pa | art III | Tax and Payments (continu | ued) | | | | | | | |
|------|-----------|---|---------------------------------------|---------------------------------------|---------|---------------------------------------|----------|----------|----------------|------------|
| 6a | Paym | nents: Preceding year's overpayment cre | edited to the current year | | 6a | | | | | |
| b | Curre | ent year's estimated tax payments. Chec | ck if section 643(g) election | Γ | | | | | | |
| | applie | es | | | 6b | | | | | |
| С | | deposited with Form 8868 | | | 6с | | | | | |
| d | Forei | gn organizations: Tax paid or withheld a | at source (see instructions) | | 6d | | | n | \ / | |
| е | | up withholding (see instructions) | | | 6e | | | | V | |
| f | | it for small employer health insurance p | | | 6f | | | | J | |
| g | | ive payment election amount from Form | | | 6g | | | | | |
| h | | | | | 6h | | | | | |
| i | | t from Form 4126 | | | 6i | | | | | |
| i | Other | (ooo instructions) | | | 6j | | | | | |
| 7 | | payments. Add lines 6a through 6j | | | | | 7 | | | |
| 8 | | nated tax penalty (see instructions). Che | | | | | 8 | | | |
| 9 | | due. If line 7 is smaller than the total of | | | | ····· | 9 | | | 0 |
| 10 | | payment. If line 7 is larger than the total | | | I | | 10 | | | |
| 11 | | the amount of line 10 you want: Credit | | ou 010.pu.u | | Refunded | 11 | | | |
| | art IV | | | ther Informa | ation | | | | | |
| 1 | | y time during the 2023 calendar year, d | | | | · · · · · · · · · · · · · · · · · · · | | | Ye | s No |
| - | | a financial account (bank, securities, or | - | | - | | | | | |
| | | EN Form 114, Report of Foreign Bank a | · · · · · · · · · · · · · · · · · · · | _ | | • | | | | |
| | here | | | | ai110 (| or the foreign ocumy | | | | х |
| 2 | | g the tax year, did the organization rece | | | of o | r transferor to a foreign tru | ıst? | | | X |
| _ | | es," see instructions for other forms the | | • | 01, 0 | r transfer to, a foreign tr | | | | |
| 3 | | the amount of tax-exempt interest rece | - | | | \$ | | | | |
| 4 | | available pre-2018 NOL carryovers her | | | clude | any post-2017 NOL carry | over | | | |
| - | show | n on Schedule A (Form 990-T). Don't re | duce the NOL carryover sho | own here by any | | • • | | | | |
| | | I, line 6. | | , , , , , , , , , , , , , , , , , , , | | action reported on | | | | |
| 5 | | 2017 NOL carryovers. Enter the Busine | ss Activity Code and availah | ole post-2017 No | OL ca | arryovers Don't reduce | | | | |
| • | | mounts shown below by any NOL claim | | | | • | | | | |
| | <u> u</u> | Business Activity C | | 1 | | able post-2017 NOL carry | over | | | |
| | | • | 531110 | Φ. | | | | 1,82 | 29 | |
| | | | | | | | | | | |
| | | | | \$ | | | | | | |
| | | | | \$ | | | | | | |
| 6a | Rese | rved for future use | | | | | | | | |
| b | | rved for future use | | | | | | | | |
| | art V | | | | | | | | | I |
| | | y additional information. See instruction | | | | | | | | |
| | | , | | | | | | | | |
| | | | | | | | | | | |
| | Τι | Inder penalties of perjury, I declare that I have | re examined this return, including | g accompanying | sched | ules and statements, and to t | he best | of my kr | owledge ar | nd |
| | b | elief, it is true, correct, and complete. Declar | ation of preparer (other than tax | (payer) is based o | n all i | information of which preparer | has any | knowled | dge. | |
| | | , , , , , , | | . , , | | | ſ | May the | IRS discuss th | nis return |
| Sig | ın | | | | | | | with the | preparer show | n below |
| Hei | re | | | | | | | | ructions)? | |
| | | | | | | | | | X Yes | No |
| | | | CFO | | | | - | | 100 | 110 |
| | - | ignature of officer | Date Title | | | | | | | |
| | | Print/Type preparer's name | Preparer's signature | | | Date | Check | ☐ if | PTIN | |
| | | JAN THOMAS | JAN THOMAS | | | 05/14/25 | self-emp | ᅩᅵ | P01267 | 359 |
| Paid | | Firm's name | 10121 11101210 | | | 103/11/23 | Firm's | | _ 0_20/ | |
| - | oarer | LOGAN THOMAS & JOHN | ISON LLC | | | | | -194: | 3886 | |
| Use | Only | Firm's address | | | | | Phone | | | |
| | | | TE 204 | | | | FILIONE | 110. | | |
| | | = | 110 204 | | | | 30: | 3-66 | 3-140 | 0 |
| | | ,===, | | | | | | | | - |

SCHEDULE A (Form 990-T)

Unrelated Business Taxable Income From an Unrelated Trade or Business

Go to www.irs.gov/Form990T for instructions and the latest information.

OMB No. 1545-0047

B Employer identification number

Department of the Treasury Internal Revenue Service

A Name of the organization

Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

Open to Public Inspection for 501(c)(3) Organizations Only

| TH | E RESOURCE EXCHANGE, INC. | 201 | IOC | 84-05 | 32684 | |
|----------|--|--------------|------------------|--------------------|--------|---------|
| ^ | Unrelated business activity code (see instructions) 531110 | | | | 7 | 1 of 1 |
| <u> </u> | | | | D Sequer | ice: | T Of T |
| <u>E</u> | Describe the unrelated trade or business UNRELATED BUSIN | NESS A | CTIVITY | | | |
| P | art I Unrelated Trade or Business Income | | (A) Income | (B) Expens | es | (C) Net |
| 1a | <u> </u> | | | | | |
| b | Less returns and allowances c Balance | | | | | |
| 2 | Cost of goods sold (Part III, line 8) | 2 | | | | |
| 3 | Gross profit. Subtract line 2 from line 1c | 3 | | | | |
| 4a | Capital gain net income (attach Sch D (Form 1041 or | | | | | |
| | Form 1120)). See instructions | 4a | | | | |
| b | Net gain (loss) (Form 4797) (attach Form 4797). See | | | | | |
| | instructions | 4b | | | | |
| С | Capital loss deduction for trusts | 4c | | | | |
| 5 | Income (loss) from a partnership or an S corporation (attach | | | | | |
| _ | statement) | 5 | | | | |
| 6 | Rent income (Part IV) | 6 | 101 | 630 145 | 065 | 44 227 |
| 7 | Unrelated debt-financed income (Part V) | / | 101, | 036 145 | ,965 | -44,327 |
| 8 | Interest, annuities, royalties, and rents from a controlled | | | | | |
| • | organization (Part VI) | 8 | | | | |
| 9 | Investment income of section 501(c)(7), (9), or (17) | 9 | | | | |
| 10 | organizations (Part VII) | 10 | | | | |
| 11 | Exploited exempt activity income (Part VIII) | | | | | |
| 12 | Advertising income (Part IX) Other income (see instructions; attach statement) | 12 | | | | |
| 13 | Total. Combine lines 3 through 12 | | 101. | 638 145 | ,965 | -44,327 |
| | art II Deductions Not Taken Elsewhere See instructions | | | | | |
| • | directly connected with the unrelated business incon | | alono on aoa | dollorio. Doddollo | nio ma | 30 50 |
| 1 | Compensation of officers, directors, and trustees (Part X) | | | | 1 | |
| 2 | Salaries and wages | | | | 2 | |
| 3 | Repairs and maintenance | | | | 3 | |
| 4 | Bad debts | | | | 4 | |
| 5 | Interest (attach statement). See instructions | | | | 5 | |
| 6 | Taxes and licenses | | | | 6 | |
| 7 | Depreciation (attach Form 4562). See instructions | | 7 | 320,808 | | |
| 8 | Less depreciation claimed in Part III and elsewhere on return | | 8a | 320,808 | 8b | 0 |
| 9 | Depletion | | | | 9 | |
| 10 | Contributions to deferred compensation plans | | | | 10 | |
| 11 | Employee benefit programs | | | | 11 | |
| 12 | Excess exempt expenses (Part VIII) | | | | 12 | |
| 13 | Excess readership costs (Part IX) | | | | 13 | |
| 14 | Other deductions (attach statement) | | | | 14 | |
| 15 | Total deductions. Add lines 1 through 14 | | | | 15 | |
| 16 | Unrelated business income before net operating loss deduction. Subtract lin | ne 15 from l | Part I, line 13, | | | |
| | column (C) | | | | 16 | -44,327 |
| 17 | Deduction for net operating loss. See instructions | | | | 17 | |
| 18 | Unrelated business taxable income. Subtract line 17 from line 16 | | | | 18 | -44,327 |

For Paperwork Reduction Act Notice, see instructions.

Schedule A (Form 990-T) 2023

| Page | 2 |
|------|---|
| | |

| Par | t III Cost of Goods Sold | Enter method of inventory valuation | | |
|-----|---|---|----------------------|---------|
| 1 | Inventory at beginning of year | | 1 | |
| 2 | | | | |
| 3 | Cost of labor | | 3 | |
| 4 | Additional section 263A costs (attach statement | nt) | 4 | |
| 5 | Other costs (attach statement) | | 5 | |
| 6 | Total. Add lines 1 through 5 | Ingnactic | 6 | |
| 7 | Inventory at end of year | | 7 | U V |
| 8 | Cost of goods sold. Subtract line 7 from line 6 | 6. Enter here and in Part I, line 2 | 8 | |
| 9 | | roperty produced or acquired for resale) apply to | | Yes No |
| Par | t IV Rent Income (From Real Pro | operty and Personal Property Leased | with Real Property) | |
| 1 | Description of property (property street address | s, city, state, ZIP code). Check if a dual-use. See | instructions. | |
| | A 🔲 | | | |
| | В 🔲 | | | |
| | c 🗀 | | | |
| | D [| | | |
| | | A B | С | D |
| 2 | Rent received or accrued | | | |
| а | From personal property (if the percentage of | | | |
| | rent for personal property is more than 10% | | | |
| | but not more than 50%) | | | |
| b | From real and personal property (if the | | | |
| | percentage of rent for personal property exceeds | | | |
| | 50% or if the rent is based on profit or income) | | | |
| С | Total rents received or accrued by property. | | | |
| | Add lines 2a and 2b, columns A through D | | | |
| 3 | Total rents received or accrued. Add line 2c, co | olumns A through D. Enter here and on Part I, line | e 6, column (A) | |
| 4 | Doductions directly connected with the income | | | |
| - | Deductions directly connected with the income in lines 2a and 2b (attach statement) | | | |
| | | | L | |
| 5 | Total deductions. Add line 4, columns A throu | igh D. Enter here and on Part I, line 6, column (B | <u> </u> | |
| Par | t V Unrelated Debt-Financed In | come (see instructions) | | |
| 1 | | dress, city, state, ZIP code). Check if a dual-use | e. See instructions. | |
| | A 6385 CORPORATE DRIVE | COLORADO SPRI | | |
| | в 🗆 | | | |
| | с П | | | |
| | D | | | |
| | STMT 1 | A B | С | D |
| 2 | Gross income from or allocable to debt-financed | | | |
| | property | 1,045,661 | | |
| 3 | Deductions directly connected with or allocable | | | |
| | to debt-financed property | SEE STATEMENT 2 | | |
| а | Straight line depreciation (attach statement) | 320,808 | | |
| b | Other deductions (attach statement) | 1,180,889 | | |
| С | Total deductions (add lines 3a and 3b, | | | |
| | columns A through D) | 1,501,697 | | |
| 4 | Amount of average acquisition debt on or allocable | SEE STATEMENT 3 | | |
| | to debt-financed property (attach statement) | 836,206 | | |
| 5 | Average adjusted basis of or allocable to debt- | | | |
| | financed property (attach statement) | 8,601,466 | | |
| 6 | Divide line 4 by line 5 | 9.72% | % % | % |
| 7 | Gross income reportable. Multiply line 2 by line 6 \dots | 101,638 | | |
| 8 | Total gross income (add line 7, columns A the | rough D). Enter here and on Part I, line 7, column | n (A) | 101,638 |
| | | | · / - | |
| 9 | Allocable deductions. Multiply line 3c by line 6 | 145,965 | | |
| 10 | Total allocable deductions. Add line 9, colum | nns A through D. Enter here and on Part I, line 7, | column (B) | 145,965 |
| | | | | - |
| 11 | Total dividends — received deductions inclu | uded in line 10 | | |

THER2684 05/14/2025 5:16 PM Schedule A (Form 990-T) 2023 THE RESOURCE EXCHANGE, INC. 84-0532684 Interest, Annuities, Royalties, and Rents From Controlled Organizations (see instructions) **Exempt Controlled Organization** 1. Name of controlled 2. Employer 3. Net unrelated 4. Total of specified 5. Part of column 4 6. Deductions directly identification organization income (loss) payments made that is included in the connected with number controlling organization's (see instructions) income in column 5 gross income (2) (3) (4) Nonexempt Controlled Organizations 7. Taxable income 8. Net unrelated 9. Total of specified 10. Part of column 9 11. Deductions directly income (loss) payments made that is included in the connected with (see instructions) controlling organization's income in column 10 gross income (2) (3) (4) Add columns 5 and 10. Add columns 6 and 11. Enter here and on Part I, Enter here and on Part I, line 8, column (A). line 8, column (B). **Totals** Investment Income of a Section 501(c)(7), (9), or (17) Organization (see instructions) Part VII 1. Description of income 2. Amount of income 3. Deductions 4. Set-asides 5. Total deductions directly connected (attach statement) and set-asides (add columns 3 and 4) (attach statement) (1) (2) (3) (4) Add amounts in column 2. Add amounts in column 5. Enter here and on Part I. Enter here and on Part I. line 9. column (A). line 9, column (B), **Totals** Exploited Exempt Activity Income, Other Than Advertising Income (see instructions) Part VIII Description of exploited activity: Gross unrelated business income from trade or business. Enter here and on Part I, line 10, column (A) 2 2 Expenses directly connected with production of unrelated business income. Enter here and on Part I, line 10, column (B) Net income (loss) from unrelated trade or business. Subtract line 3 from line 2. If a gain, complete Gross income from activity that is not unrelated business income 5 5 Expenses attributable to income entered on line 5 6

Excess exempt expenses. Subtract line 5 from line 6, but do not enter more than the amount on line

Schedule A (Form 990-T) 2023

4. Enter here and on Part II, line 12

| Par | t IX | Advertising Income | | | | | | |
|--------------------------|------------|--|--------------------|---|--------------------|----------------------|---------------------------|---|
| 1 | | (s) of periodical(s). Check box if reporting | ng two or more | periodicals on a c | onsolidated basis. | | | |
| | <u>^</u> H | | | | | | | |
| | B C | | | | | | | |
| | \Box | | - | | 4 | | | |
| Enter | | nts for each periodical listed above in the | ne corresponding | ı column | Otioi | | Or | |
| | | | A | | J B. | С | | V D |
| 2 | Gross | advertising income | | | | | | J |
| а | Add co | olumns A through D. Enter here and on | Part I, line 11, | column (A) | | | | |
| 3 | | advertising costs by periodical | | . , , , , , , , , , , , , , , , , , , , | | | | |
| а | | olumns A through D. Enter here and on | Part I, line 11, | column (B) | | | | |
| | | | , , | | | | | |
| 4 | | sing gain (loss). Subtract line 3 from line any column in line 4 showing a gain, | | | | | | |
| | | te lines 5 through 8. For any column in | | | | | | |
| | - | howing a loss or zero, do not complete | | | | | | |
| | | through 7, and enter -0- on line 8 | | | | | | |
| 5 | | | | | | | | |
| | Circula | ership costs | | | | | | |
| 6 7 | | readership costs. If line 6 is less than | | | | | | |
| ' | | subtract line 6 from line 5. If line 5 is less | | | | | | |
| | | - /t O | | | | | | |
| 8 | | readership costs allowed as a | | | | | | |
| Ū | | on. For each column showing a gain on | | | | | | |
| | | enter the lesser of line 4 or line 7 | | | | | | |
| а | | ne 8, columns A through D. Enter the gr | reater of the line | 8a. columns total | or -0- here and on | l | | |
| | | , line 13 | | | | | | |
| | | | | | | | | |
| Dor | | | | | | | | |
| Par | | Compensation of Officers, | | | | | | |
| Par | | Compensation of Officers, | | | see instructions) | 3. Percen | tage | 4. Compensation |
| Par | | | | | | | tage voted | Compensation attributable to unrelated business |
| | | Compensation of Officers, | | | see instructions) | 3. Percen of time de | tage voted ess | attributable to |
| (1) | | Compensation of Officers, | | | see instructions) | 3. Percen of time de | tage voted ess % | attributable to |
| (1) | | Compensation of Officers, | | | see instructions) | 3. Percen of time de | tage voted ess % | attributable to |
| (1) (2) (3) | | Compensation of Officers, | | | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) | | Compensation of Officers, | | | see instructions) | 3. Percen of time de | tage voted ess % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name | | | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |
| (1) (2) (3) (4) | t X | Compensation of Officers, 1. Name r here and on Part II, line 1 | Directors, a | nd Trustees | see instructions) | 3. Percen of time de | tage voted ess % % | attributable to |

THER2684 The Resource Exchange, Inc. 5/14/2025 5:16 PM 84-0532684 **Federal Statements**

FYE: 6/30/2024

Form 990-T, Part IV, Line 5 - Post 2017 NOL Carryover Amounts

Activity Description

<u>UBIT Num</u>

Available Carryover

UNRELATED BUSINESS ACTIVITY
TOTAL

531110

5/14/2025 5:16 PM

THER2684 The Resource Exchange, Inc.
84-0532684 Federal Statements

FYE: 6/30/2024

Unrelated Business Activity
Statement 1 - Schedule A (990T), Part V, Line 3b - Other Debt Finance Expense Information

| Description | UI_ | Deduction |
|--------------------------|-----|-----------|
| 6385 CORPORATE DRIVE | \$ | |
| INTEREST | | 235,945 |
| INSURANCE | | 31,805 |
| TAXES | | 111,214 |
| BUILDING & LANDSCAPE MNT | | 801,925 |
| TOTAL | \$_ | 1,180,889 |

THER2684 The Resource Exchange, Inc.

84-0532684 FYE: 6/30/2024

Federal Statements

5/14/2025 5:16 PM

Unrelated Business Activity

Statement 2 - Schedule A (Form 990-T), Page 2, Part V, Line 3a - Straightline Depreciation Detail

Column

| A | | DescProp | Cost Basis | Date Acquired | Useful Life | Years Remaining | _ | Current Year Depreciation | - | Allowable Depreciation |
|---|-------|------------|-------------------|------------------|----------------|--------------------|----|---------------------------|-----|---------------------------|
| | SEE | ATTACHMENT | \$ | | 0 | 0 | \$ | 320,808 | \$_ | 320,808 |
| | TOTAL | | \$ 0 | | | | \$ | 320,808 | \$ | 320,808 |

Federal Statements

FYE: 6/30/2024

84-0532684

Unrelated Business Activity

Statement 3 - Schedule A (990T), Part V, Line 4 - Amount of Average Acquisition debt on or Allocable to Debt Financed Property

| Description | Deduction | | | |
|---|------------|--|--|--|
| 6385 CORPORATE DRIVE SUM OF DEBT OUTSTANDING AT FIRST OF EACH MONTH DIVIDED BY TOTAL NUMBER OF MONTHS PROPERTY HELD | 10,034,467 | | | |
| AVERAGE ACQUISITION DEBT | 836,206 | | | |
| UNRELATED ACTIVITY PERCENTAGE | 100 | | | |
| ALLOCATED ACQUISITION DEBT | 836,206 | | | |

Unrelated Business Activity <u>Statement 4 - Schedule A (990T), Part V, Line 5 - Average Adjusted Basis of or Allocable</u> to Debt Financed Property

| Description | Deduction |
|---|------------------------|
| 6385 CORPORATE DRIVE ADJUSTED BASIS ON FIRST DAY PROPERTY WAS HELD ADJUSTED BASIS ON LAST DAY PROPERTY WAS HELD | 8,646,014 8,556,918 |
| TOTAL DIVIDED BY 2 | 17,202,932 |
| AVERAGE ADJUSTED BASIS | 8,601,466 |
| UNRELATED ACTIVITY PERCENTAGE | 100 |
| ALLOCATED ADJUSTED BASIS | 8,601,466 |

Form **4562**

Department of the Treasury Internal Revenue Service

Depreciation and Amortization

(Including Information on Listed Property)

Attach to your tax return.

Go to www.irs.gov/Form4562 for instructions and the latest information.

OMB No. 1545-0172

tachment quence No. 17

Name(s) shown on return Identifying number THE RESOURCE EXCHANGE, INC. 84-0532684 Business or activity to which this form relates 6385 CORPORATE DRIVE Election To Expense Certain Property Under Section 179 Part I Note: If you have any listed property, complete Part V before you complete Part I. 1,160,000 Maximum amount (see instructions) Total cost of section 179 property placed in service (see instructions) 2 2 Threshold cost of section 179 property before reduction in limitation (see instructions) 2,890,000 3 3 Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-4 4 Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions . . . 5 (a) Description of property (b) Cost (business use only) Listed property. Enter the amount from line 29 7 Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7 8 Tentative deduction. Enter the **smaller** of line 5 or line 8 9 9 Carryover of disallowed deduction from line 13 of your 2022 Form 4562 10 11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5. See instructions 11 Section 179 expense deduction. Add lines 9 and 10, but don't enter more than line 11 12 Carryover of disallowed deduction to 2024. Add lines 9 and 10, less line 12 Note: Don't use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Don't include listed property. See instructions.) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year. See instructions Property subject to section 168(f)(1) election 15 15 249,341 Other depreciation (including ACRS) MACRS Depreciation (Don't include listed property. See instructions.) Section A MACRS deductions for assets placed in service in tax years beginning before 2023 17 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here Section B-Assets Placed in Service During 2023 Tax Year Using the General Depreciation System (c) Basis for depreciation (b) Month and year (d) Recovery (a) Classification of property (business/investment use (e) Convention (f) Method (a) Depreciation deduction only-see instructions) service 19a 3-year property b 5-year property C 7-year property 10-year property 15-year property е 20-year property 25-year property S/I 25 vrs. Residential rental 27.5 yrs. MM S/L property 27.5 yrs. MM S/L MM S/L 39 yrs. i Nonresidential real property MM S/L Section C-Assets Placed in Service During 2023 Tax Year Using the Alternative Depreciation System 20a Class life S/L 12-year S/L 12 yrs. 30-year 30 yrs. MM S/L 40-year MM S/L 40 yrs. Part IV Summary (See instructions.) Listed property. Enter amount from line 28 21 21 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter 249,341 here and on the appropriate lines of your return. Partnerships and S corporations—see instructions For assets shown above and placed in service during the current year, enter the

23

05/14/2025 5:16 PM

FYE: 6/30/2024

THER2684 The Resource Exchange, Inc. 84-0532684 Federal Asset Report 6385 Corporate Drive

| Asset Des Other Depreciation: | cription | Date In Service | Cost Bu % | | Basis for Depr | Per Conv Meth | Prior | Current |
|-------------------------------|---|--------------------|----------------------------------|--------|----------------------------------|---------------|------------------------------|------------------------------|
| 1 Building | | 7/01/17 | 9,724,310 | | 9,724,310 | 39 MO S/L | 725,354 | 249,341 |
| Total O | ther Depreciation | 9 | 9,724,310 | _ | 9,724,310 | - | 725,354 | 249,341 |
| Total A | CRS and Other Depreci | ation | 9,724,310 | = | 9,724,310 | = | 725,354 | 249,341 |
| Less: St | Fotals spositions and Transfers art-up/Org Expense nd Totals | s | 9,724,310 0 0 9,724,310 | _ = | 9,724,310 0 0 9,724,310 | | 725,354 0 0 725,354 | 249,341 0 0 249,341 |